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101

#### AIR INVESTOR 2015

7

# Finding the right path for investors

# FOREWORD

# Manufacturers manage change

## The A320neo's arrival will be the key event of recent years if it bucks the trend for delays to entry-intoservice dates.

There were plenty of landmarks for manufacturers in 2014, but 2015 is the year when some of them will have to start delivering on the promises made about their new-technology single-aisle aircraft.

The potential problems for new aircraft models were still being seen at the beginning of 2014, with battery problems continuing for the Boeing 787. Things were beginning to look up by the middle of the year as the US Federal Aviation Administration and Boeing completed a joint review by declaring that the manufacturer's flagship aircraft met a "high level of safety". This was welcome, considering that Boeing was already rolling out 787s at a rate of 10 aircraft a month, with aims to step up production to 12 a month by the end of the decade.

Announcements of increased production rates seemed almost commonplace, with news that Airbus was to boost A320-family production from a rate of 42 a month to 46 a month from 2016.

Boeing, which has been producing 737NGs at a rate of 42 aircraft a month since March, says it plans to increase to a monthly figure of 47 in 2017. The manufacturers cite unprecedented backlogs and increased forecasts of long-term demand as justification for the rate hikes, but some industry insiders are more cautious.

The strength of some potential customers was called into question when, in July, Airbus informed the market that it had terminated Skymark Airlines' contract to purchase six A380s and the manufacturer was rumoured to be seeking \$700 million in damages. Such cancellations have been relatively rare, but the rescheduling of deliveries muted by carriers such as Garuda and Philippine Airlines, although less dramatic, may be more problematic for the manufacturers to manage.

Their task is further complicated by the transition to newer technology models. For example, Airbus announced in October it would cut its A330-family production rate from 10 aircraft a month to nine from the fourth quarter of 2015. In a statement, the manufacturer stated the decreased production rate marks the firm's transition towards the A330neo.

There were other problems for manufacturers in 2014, not least the interruption to Bombardier's CSeries flight-testing, which resumed in September. The company, however, says this interruption will not cause further delays to the programme and that the CSeries's entry into service remains on track for the second half of 2015.

Airbus's launch of a re-engined A330 at the Farnborough Airshow in July was one of the major landmarks in 2014 and followed strong pressure from the market. Deliveries of the A330neo are scheduled to start in the fourth quarter of 2017. Airbus and early customers for the A330neo – such as the lessor ALC – have been keen to point out that the new A330 variants will complement the A350 models, which are now entering into service (Qatar Airways received the first A350 XWB on December 22).

However, the relatively good start for orders of the A330neo (particularly the larger -900 model) is clouded by questions of how the A350 will be impacted, particularly given Emirates' high-profile cancellation of 70 of the type in June.

Other major landmarks for manufacturers in 2014 included: Boeing's launch of the 737 Max 200 with an order of 100 aircraft from Ryanair; certification and delivery of the 787-9; Mitsubishi's unveiling of the first MRJ regional jet; and Embraer cutting metal on the first parts for its second-generation E-Jet family.

The engine manufacturers also played their part in 2014, with both Pratt & Whitney and CFM International saying that testing of their respective engines for the next generation of single-aisle aircraft progressed well.

But perhaps none of these landmarks are as significant to the financing community as the planned entry into service of the first of the next-generation single-aisle aircraft in 2015. With the arrival of the A320neo, we may see some indicators as to whether the fears of some about the impact on values of current-generation aircraft are going to be realized.

Also, it should become clearer whether the new aircraft can deliver the promised economies in a world where fuel prices are well below the levels at the time when decisions were made to launch the new-technology and re-engined aircraft.

GEOFF HEARN, Technical editor, *Airfinance Journal*  1

Editor **Dickon Harris** +44 (0)20 7779 8853 dharris@euromoneyplc.com

Technical editor Geoff Hearn

Reporter Joe Kavanagh +44(0)20 7779 8072 joe.kavanagh@euromoneyplc.com

Reporter **Michael Allen** +44(0)20 7779 8029 Michael.allen@euromoneyplc.com

Reporter Jack Dutton +44(0)20 7779 8734 Jack.Dutton@euromoneyplc.com

Group sub editor Peter Styles Wilson

Production editor Clare Wood

Publisher Bryn Hossack +44 207 779 8857 bhossack@euromoneyplc.com

Advertisement Manager **Chris Gardner** +44 (0)20 7779 8231 chris.gardner@euromoneyplc.com

Business group manager Andy Cook +44 (0)20 7779 8207 andy.cook@euromoneyplc.com

Divisional director Danny Williams

SUBSCRIPTIONS / CONFERENCES HOTLINE +44 (0)20 7779 8999 / +1 212 224 3570 hotline@euromoneyplc.com

CUSTOMER SERVICES +44 (0)20 7779 8610 4 Bouverie Street, London, EC4Y 8AX

Executive chairman: Richard Ensor Directors: Sir Patrick Sergeant, The Viscount Rothermere, Neil Osborn, Dan Cohen, John Botts, Colin Jones, Diane Alfano, Christopher Fordham (managing director), Jaime Gonzalez, Jane Wilkinson, Martin Morgan, David Pritchard, Bashar Al-Rehany Printed in the UK by Wyndeham Grange Lid Southwick, East Sussex. No part of this magazine can be reproduced without the written permission of the Publisher. The Airfnance Journal Lid. Registered in the United Kingdom 1432333 (JSSN 0143-2237).

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# NARROWBODIES REPORT Narrowbodies attract large orders

Highly liquid single-aisle jets remain popular with operators.



Ryanair placed an order with Boeing for 100 737 Max 200s.

Representing 65% of new aircraft orders placed in 2014, the narrowbody market remains the largest segment of aircraft by quantity.

Investors like single-aisle aircraft because they are highly liquid assets. The

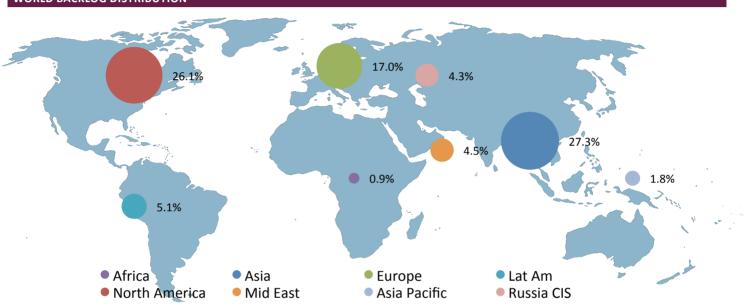
A320 family and 737 have a proven record of operational success and are easy to relocate because of high demand and a wide operator base.

Boeing and Airbus continue to attract large orders from airlines and lessors for

| MARKET SHARE BY MANUFACTURER |         |        |      |       |     |       |     |       |      |       |
|------------------------------|---------|--------|------|-------|-----|-------|-----|-------|------|-------|
|                              |         | lirbus | В    | oeing | С   | omac  |     | Irkut | 1    | OTAL  |
|                              | No.     | %      | No.  | %     | No. | %     | No. | %     | No.  | %     |
| Africa                       | 33      | 0.7%   | 57   | 1.4%  | 0   | 0.0%  | 0   | 0.0%  | 90   | 0.9%  |
| Asia                         | 1472    | 30.9%  | 617  | 15.1% | 480 | 96.0% | 71  | 20.8% | 2640 | 27.3% |
| Asia Pacific                 | 131     | 2.8%   | 46   | 1.1%  | 0   | 0.0%  | 0   | 0.0%  | 177  | 1.8%  |
| Europe                       | 1021    | 21.5%  | 624  | 15.3% | 0   | 0.0%  | 0   | 0.0%  | 1645 | 17.0% |
| Lat Am                       | 305     | 6.4%   | 190  | 4.7%  | 0   | 0.0%  | 0   | 0.0%  | 495  | 5.1%  |
| Mid East                     | 275     | 5.8%   | 156  | 3.8%  | 0   | 0.0%  | 0   | 0.0%  | 431  | 4.5%  |
| North America                | 1169    | 24.6%  | 1339 | 32.9% | 20  | 4.0%  | 0   | 0.0%  | 2528 | 26.1% |
| Russia CIS                   | 50      | 1.1%   | 104  | 2.6%  | 0   | 0.0%  | 266 | 77.8% | 420  | 4.3%  |
| Not Disclosed                | 303     | 6.4%   | 940  | 23.1% | 0   | 0.0%  | 5   | 1.5%  | 1248 | 12.9% |
| Total                        | 4759    | 49.2%  | 4073 | 42.1% | 500 | 5.2%  | 342 | 3.5%  | 9674 |       |
| ORDERS BY CUST               | OMER PI | ROFILE |      |       |     |       |     |       |      |       |
| Airlines                     | 3451    | 72.5%  | 2442 | 60.0% | 240 | 48.0% | 31  | 9.1%  | 6164 | 63.7% |
| Lessors                      | 1005    | 21.1%  | 633  | 15.5% | 260 | 52.0% | 306 | 89.5% | 2204 | 22.8% |
| Other                        | 303     | 6.4%   | 998  | 24.5% | 0   | 0.0%  | 5   | 1.5%  | 1306 | 13.5% |
| Other                        | 303     | 6.4%   | 998  | 24.5% | 0   | 0.0%  | 5   | 1.5%  | 1306 | 13.5% |

### "The A321 is really coming into its own."

#### **Gueric Dechavanne, Collateral Verifications**



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these aircraft. Large orders were placed in 2014 by Ryanair and SMBC, which both opted for considerable numbers of next-generation jets.

The Irish low-cost carrier placed an order with Boeing for 100 737 Max 200s, with options for a further 100, while Dublin-based lessor SMBC ordered 110 A320neos.

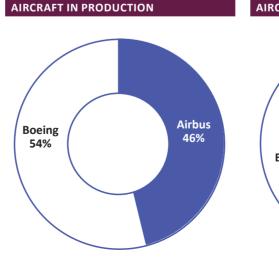
Significantly, SMBC has the option of converting the majority of its A320neos into A321 variants. The past year has seen a boost in popularity for the A321. Airlines and lessors are choosing the aircraft as global passenger demand increases and busy routes require additional capacity.

Gueric Dechavanne, vice-president at Collateral Verifications, notes that the A321 has achieved greater popularity among airline and leasing customers.

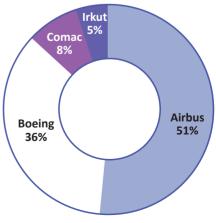
"The A321 is really coming into its own," he says. "Operators are starting to see the benefit of that airplane. Airbus has done a couple of things to improve the economics and increase the seating capacity of the aircraft. In addition, the A321neo is making the aircraft very attractive to operators who are looking for that size and mission-capable airplane that hasn't really been there since the 757."

He adds: "As more airlines develop obviously there are going to be routes that

require bigger airplanes – and that's where the A321 comes into play. We're seeing the same pattern with some of the regional aircraft, as airlines and lessors look at some of the larger size airplanes."



AIRCRAFT NOT IN PRODUCTION



# WIDEBODY REPORT

# 777X launch brings Boeing success

Both manufacturers are gearing up to battle over new technology widebody aircraft.



Boeing took 269 orders for the 777X in 2014

The total number of widebody orders in the first three quarters of 2014 was 2,717, according to the Airfinance Deals Database Manufacturers Report Quarter 3 2014. This increase of more than 250 orders from last year's figure of the same period shows the resilience of the widebody market.

Widebody orders for the first three quarters of 2014 were predominantly from the Middle East and Asian markets. The report revealed they made up 53.9% of the widebody market share.

Analysts see 2014 as a particularly successful year for Boeing, which appears to have beaten Airbus in the number of overall commercial aircraft orders and deliveries for the year. One of the main reasons for this was Boeing's launch of the 777X at the end of 2013.

Boeing took 269 orders for the 777X

|                              | 1       |        | 0    |        |      |       |
|------------------------------|---------|--------|------|--------|------|-------|
| MARKET SHARE BY REGION AND I | MANUFAC | TURER  |      |        |      |       |
|                              | _       | Airbus |      | Boeing |      | TOTAL |
|                              | No.     | %      | No.  | %      | No.  | %     |
| Africa                       | 39      | 3.3%   | 23   | 1.5%   | 62   | 2.3%  |
| Asia                         | 394     | 33.6%  | 342  | 22.1%  | 736  | 27.1% |
| Asia Pacific                 | 8       | 0.7%   | 16   | 1.0%   | 24   | 0.9%  |
| Europe                       | 199     | 17.0%  | 179  | 11.6%  | 378  | 13.9% |
| Lat Am                       | 51      | 4.4%   | 42   | 2.7%   | 93   | 3.4%  |
| Mid East                     | 295     | 25.2%  | 433  | 28.0%  | 728  | 26.8% |
| North America                | 143     | 12.2%  | 381  | 24.7%  | 524  | 19.3% |
| Russia CIS                   | 26      | 2.2%   | 43   | 2.8%   | 69   | 2.5%  |
| Not Disclosed                | 17      | 1.5%   | 86   | 5.6%   | 103  | 3.8%  |
| Total                        | 1172    | 43.1%  | 1545 | 56.9%  | 2717 |       |
| ORDERS BY CUSTOMER PROFILE   |         |        |      |        |      |       |
| Airlines                     | 1037    | 88.5%  | 1253 | 81.1%  | 2290 | 84.3% |
| Lessors                      | 114     | 9.7%   | 192  | 12.4%  | 306  | 11.3% |
| Other                        | 21      | 1.8%   | 100  | 6.5%   | 121  | 4.5%  |
|                              |         |        |      |        |      |       |

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# "Airbus's announcement in December that it is to go ahead with the A380neo has divided opinions in aviation."

13.9% 19.39 2.5% 27.1% 26.8% 2.3% 0.9% 3.4% Asia Africa Europe Lat Am North America Mid East Asia Pacific Russia CIS

in 2014, making the 777 the most popular widebody on the market: 150 of those orders were from Emirates – the largest aircraft order by value. The deal, worth \$56 billion at list prices, was finalized in July, a month after Emirates cancelled an order of 70 A350 XWB aircraft.

Although Boeing outdid Airbus on existing

| ORDERS BY REGION AND MANUFACTURER |         |         |       |        |     |                   |     |        |  |  |
|-----------------------------------|---------|---------|-------|--------|-----|-------------------|-----|--------|--|--|
|                                   | II      | N PRODU | CTION |        | N   | NOT IN PRODUCTION |     |        |  |  |
|                                   | Airbus  |         |       | Boeing |     | Airbus            |     | Boeing |  |  |
|                                   | No.     | %       | No.   | %      | No  | . %               | No. | %      |  |  |
| Africa                            | 35      | 3.8%    | 23    | 2.0%   | 4   | 1.7%              | 0   | 0.0%   |  |  |
| Asia                              | 337     | 36.2%   | 271   | 24.0%  | 57  | 23.7%             | 71  | 17.0%  |  |  |
| Asia Pacific                      | 8       | 0.9%    | 16    | 1.4%   | (   | 0.0%              | 0   | 0.0%   |  |  |
| Europe                            | 179     | 19.2%   | 147   | 13.0%  | 20  | 8.3%              | 32  | 7.7%   |  |  |
| Lat Am                            | 48      | 5.2%    | 42    | 3.7%   | 3   | 3 1.2%            | 0   | 0.0%   |  |  |
| Mid East                          | 226     | 24.3%   | 178   | 15.8%  | 69  | 28.6%             | 255 | 61.0%  |  |  |
| North America                     | 73      | 7.8%    | 321   | 28.5%  | 70  | 29.0%             | 60  | 14.4%  |  |  |
| Russia CIS                        | 8       | 0.9%    | 43    | 3.8%   | 18  | 3 7.5%            | 0   | 0.0%   |  |  |
| Not Disclosed                     | 17      | 1.8%    | 86    | 7.6%   | (   | 0.0%              | 0   | 0.0%   |  |  |
| Total                             | 931     | 45.2%   | 1127  | 54.8%  | 241 | 3.8%              | 418 | 2.2%   |  |  |
| ORDERS BY CUSTOMER                | PROFILE |         |       |        |     |                   |     |        |  |  |
| Airline                           | 809     | 86.9%   | 875   | 77.6%  | 228 | 94.6%             | 378 | 90.4%  |  |  |
| Lessor                            | 101     | 10.8%   | 152   | 13.5%  | 13  | 5.4%              | 40  | 9.6%   |  |  |
| Other                             | 21      | 2.3%    | 100   | 8.9%   | 0   | 0.0%              | 0   | 0.0%   |  |  |

aircraft orders, the Airfinance Deals Database report revealed that Airbus has the majority of the market share for aircraft not yet in production, making up 64% of the market. The A350-900 XWB made a significant contribution with 49 orders. In terms of aircraft in production, the most popular model for Airbus in 2014 was the A330-900, with 40 orders.

In terms of residual values, appraisers do not expect to see a significant change in the widebody market for some time. Owen Geach, communications director at the International Bureau of Aviation, says: "We don't expect to see a decline in values on either A330s or 777s until probably 2020. The trigger for that will be when Emirates start retiring large numbers of their A330s. Then we will see real trades in the market."

Airbus's announcement in December that it is to go ahead with the A380neo divided opinions in aviation. Irish lessor Amedeo did not think the Neo was a threat to the current-generation A380s, but to the 777X family instead. Many appraisers are cautious about how many orders they expect for the A380neo.

## ANALYSIS

# Regional jets face increased competition

New aircraft offers from China and Japan will add to an already competitive market.



New regional jets coming to the market include the Mitsubishi Regional Jet (MRJ)

Unlike the medium- to long-range jet market, the regional jet market does not suffer from the duopoly of Airbus and Boeing. Rather, there are a larger number of players and this year that number is increasing.

The most popular regional jets include Bombardier's CRJ series and Embraer's E-Jets. Non-western competition comes from Sukhoi's Superjet 100 and, to a lesser extent, the Antonov An-148. These jets all generally offer fewer than 100 seats, with some exceptions.

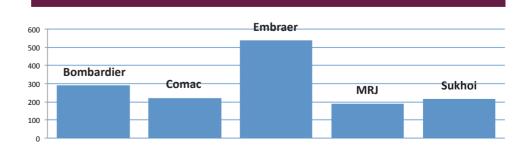
In addition to Bombardier's all-new CSeries, new regional jets coming to the market include the Mitsubishi Regional Jet (MRJ) and the Chinese Comac ARJ21 Xiangfeng

Just under half of all regional aircraft orders for the first nine months of 2014 came from North America, according to the Airfinance Deals Database Manufacturers Report Quarter 3 2014.

About 44.5% of Bombardier, Comac, Embraer, MRJ and Sukoi's regional aircraft orders came from the US, Canada and Mexico. Embraer aircraft take up the most of those orders with 370 orders placed, nearly half the total 649 orders from the region.

While Europe remains an important region with 13.1% of the market, Asia takes second place with 26.9% of the orders. The growth of the domestic Chinese aviation market has resulted in a growth in demand for this aircraft class. In parts of South-East Asia travel by road is often slow and difficult, so short trips in regional jets can be more attractive for travellers. In Indonesia, for example, domestic carrier Kal Star Aviation is growing its fleet, and recently agreed an operating lease deal for two E-195s with Aldus Aviation.

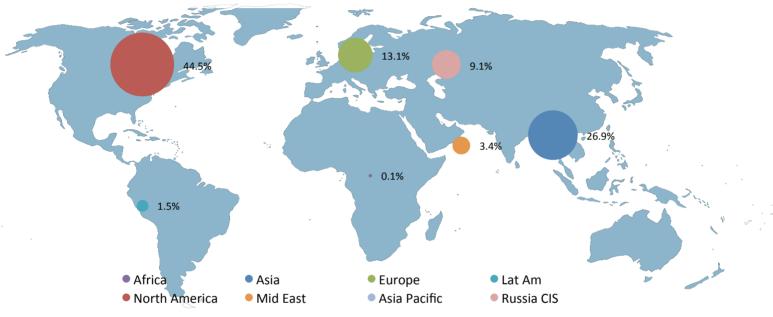
The 2014 Farnborough Airshow saw orders for 119 regional jets with 32 options. The aircraft included SSJ-100s, E-jets, MRJ90s, CS100s and CS300s. Customers came from emerging economies such as Kazakhstan, Brazil, Myanmar, China and Jordan.



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# "You have a bigger lessor market now than you ever had for that specific area."

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#### Increased availability of financing

David Tokoph, Morten Beyer & Agnew's vicepresident of evaluations, suggests that regional aircraft have become more attractive as an asset, both to banks and lessors. As an example he cites Aldus's recently agreed \$512.4 million asset-backed securitization, which was backed by 30 Embraer regional jets: 15 E190s, six "Historically, a lot of regional jets have been financed through the manufacturer, usually either export credit or Bombardier or Embraer financing," Tokoph tells *Airfinance Journal*.

He adds: "I think both Embraer and Bombardier have learnt lessons from that and are starting to diversify. You're seeing a lot of dedicated regional jet lessors. You have a bigger lessor market [now] than you ever had for that specific area.

"You still have export credit available through BNDES [Brazil's export credit agency] and the Canadian export bank, and I think you're starting to see some capital markets transactions on these types as well."

| AIRCRAFT ORDERS BY REGION AND MANUFACTURER |            |       |     |       |     |        |     |        |     |        |      |       |
|--|------------|-------|-----|-------|-----|--------|-----|--------|-----|--------|------|-------|
|  | Bombardi   | ier   |     | Comac | Er  | nbraer |     | MRJ    |     | Sukhoi |      | TOTAL |
|  | No.        | %     | No. | %     | No. | %      | No. | %      | No. | %      | No.  | %     |
| Africa                                     | 2          | 0.7%  | 0   | 0.0%  | 0   | 0.0%   | 0   | 0.0%   | 0   | 0.0%   | 2    | 0.1%  |
| Asia                                       | 15         | 5.2%  | 215 | 97.7% | 80  | 14.8%  | 21  | 11.0%  | 61  | 28.1%  | 392  | 26.9% |
| Asia Pacific                               | 0          | 0.0%  | 0   | 0.0%  | 0   | 0.0%   | 0   | 0.0%   | 0   | 0.0%   | 0    | 0.0%  |
| Europe                                     | 118        | 40.7% | 0   | 0.0%  | 63  | 11.7%  | 0   | 0.0%   | 10  | 4.6%   | 191  | 13.1% |
| Lat Am                                     | 0          | 0.0%  | 0   | 0.0%  | 10  | 1.9%   | 0   | 0.0%   | 12  | 5.5%   | 22   | 1.5%  |
| Mid East                                   | 43         | 14.8% | 0   | 0.0%  | 7   | 1.3%   | 0   | 0.0%   | 0   | 0.0%   | 50   | 3.4%  |
| North America                              | 68         | 23.4% | 5   | 2.3%  | 370 | 68.5%  | 170 | 89.0%  | 36  | 16.6%  | 649  | 44.5% |
| Russia CIS                                 | 32         | 11.0% | 0   | 0.0%  | 2   | 0.4%   | 0   | 0.0%   | 98  | 45.2%  | 132  | 9.1%  |
| Not Disclosed                              | 12         | 4.1%  | 0   | 0.0%  | 8   | 1.5%   | 0   | 0.0%   | 0   | 0.0%   | 20   | 1.4%  |
| Total                                      | 290        |       | 220 |       | 540 |        | 191 |        | 217 |        | 1458 |       |
| ORDERS BY CUSTOM                           | ER PROFILE |       |     |       |     |        |     |        |     |        |      |       |
| Airlines                                   | 193        | 66.6% | 155 | 70.5% | 452 | 83.7%  | 191 | 100.0% | 139 | 64.1%  | 1130 | 77.5% |
| Lessors                                    | 121        | 41.7% | 55  | 25.0% | 80  | 14.8%  | 0   | 0.0%   | 78  | 35.9%  | 334  | 22.9% |
| Other                                      | 16         | 5.5%  | 10  | 4.5%  | 8   | 1.5%   | 0   | 0.0%   | 0   | 0.0%   | 34   | 2.3%  |

# SPONSORED EDITORIAL

# Considerations and challenges before investing into aircraft engines

Lionel Maisonneuve, TES's manager, strategic knowledge, explains how different engine designs impact on engine values and expected returns for investors exploring green-time leasing and engine tear downs.



Manager, Strategic Knowledge TES

Before investing into aircraft engines numerous considerations and challenges will have to be addressed.

This article, based on a real case study, is not an exhaustive list of all the considerations and challenges faced by investors but focuses on some of the key elements that need to be looked at.

TES Aviation Group was recently asked by a customer to provide recommendations regarding investing in several CFM56-5B engines for green time leasing, to be followed by engine tear down.

TES has a vast amount of experience in engine-related projects, and offers innovative solutions covering all aspects such as engine acquisitions, fleet management activities, consultancy projects, material supply solutions, etc.

The first step of such a complex project is to get a good understanding of the market dynamics and engine technical considerations.

It is key to have an in-depth understanding of fleet age and ownership profiles, annual number of engine shop visits, engine maintenance, repair and overhaul (MRO) facilities - both those affiliated to the original equipment manufacturer (MRO) and independent ones - spare engine levels and the ability to supply spare engines (if the majority of operators are tied in long-term service agreements with the OEM or MROs, such agreements usually include spare engine provisioning, thus reducing the ability for a third party to provide spare engines).

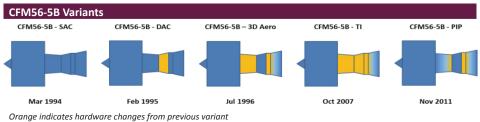
Aircraft retirements also have a significant impact because there is an ever-increasing number of spare engines becoming available, coupled with a reduction of shop visit numbers (lower demand).

In addition, those retirements might be accelerated if a replacement product is planned to enter service in the near future (Leap-1A, for instance). This will also have an impact on the residual value of the current engines.

From a technical point of view, it is essential to have a good knowledge of the different variants, because this will impact on engine value, ability to intermix engines on-wing and possibility to supply used serviceable material (USM) during engine shop visits.

The CFM56-5B is composed of several engine variants, which will result in different investment strategies:

- Baseline: this entered serviced in early 1994 on the A320 family;
- 3D Aero: this is the first major upgrade of the CFM56-5B, introduced in 1996. It features redesigned HPC and HPT airfoils (3D Aero) along with redesigned LPT stage 1 nozzles. 3D Aero engines can be identified with the /P added after the engine rating, such as CFM56-5BX/P:
- DAC: in the mid-1990s CFMi introduced the double annular combustor (DAC) to try to reduce NOx (oxides of nitrogen) emissions. This features a different combustor module; however, few DAC engines have been produced (less than 220 engines), because of increased fuel burn, combustor durability and LPT stage 1 nozzle damage. Very few remain in service (some are being converted to the standard single annular combustor configuration). DAC engines can be identified with the /2 added after the engine rating, such as CFM56-5B/2 and CFM56-5BX/2P;
- Tech Insertion: this is the second major upgrade of the CFM56-5B, introduced in late 2007. It features redesigned HPC, new combustor (lower NOx emissions), redesigned HPT blades and LPT stage 1 nozzles along



**Airfinance** JOURNAL

"Green time leasing usually requires a more aggressive depreciation profile because the engine life is shorter. If asset owners do not depreciate their assets enough they can have engines with a book value well above the real value that cannot be offset by selling the asset or from the expected tear down revenue."

with new core life limited parts (20,000 cycles). Partial or full upgrade of existing CFM56-5B engines is possible through appli-cation of various kits. Tech Insertion engines can be identified with the /3 added after the engine rating, such as CFM56-5BX/3; PIP: this is the third major upgrade of the CFM56-5B, introduced in late 2011. It features optimized HPC outlet guide vane diffuser, redesigned forward outer seal, blade retainer and retaining ring, HPT disk and HPT blades (76 blades instead of 80 in previous configuration) and redesigned stage 4 to 8 HPC vane assemblies and stage 2 and 3 shroud assemblies and new LPT stage 1 nozzle guide vanes. PIP engines can only be identified from the engine data plate (ORIG-PIP) or the manufacture date.

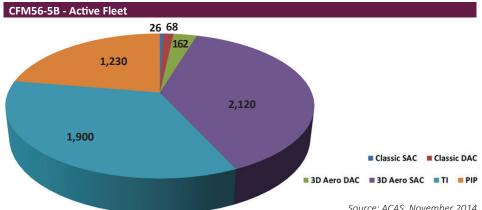
In this particular case (investing with a view to tear engines down in the near future), the best option is to invest in 3D Aero SAC engines because this is the most common variant and represents the majority of the shop visits.

The more recent variants such as Tech Insertion and PIP are still several years away from their first planned shop visit - therefore there is very low demand for USM. Furthermore, limited interchangeability of parts from one variant to another will limit the ability to supply USM to the whole CFM56-5B fleet - eg, certain airfoils and life limited parts (LLPs) are not compatible between 3D Aero and TI/PIP.

Once the relevant engine variant(s) have been identified, the next step is to determine how much value can be extracted from the engine once it has been torn down. Typically, parts such as airfoils and LLPs will have a strong demand, while items such as cases and frame are slow moving parts.

The exact hardware standard of each individual engine is also an important factor because some part numbers are more desirable than others. For instance, most CFM56-5B HPT blades part numbers have limitations because of hardware distress and therefore have to be scrapped once these limitations have been reached. If an engine contains a nondesirable part number of HPT blades, this will have a significant impact on the revenue generated by the parts sale.

When looking at supplying USM on the market, a critical point to consider is the quality of the engine records. A very good engine, from a technical point of view, can be worthless without the proper records.

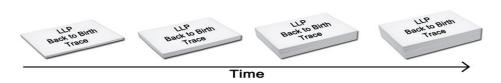


There are two levels of requirements when it comes to engine records. The first one, which is relatively easy to define and comply with, is defined by the civil aviation authorities and dictates the minimum requirements to maintain airworthiness of the engines. The second one is constantly evolving because it is based on people's views and interpretations and is often used as negotiation criteria when buying/selling USM. A typical example is the Back To Birth trace requirements for LLPs. Over the past 10 years the amount of paperwork required has increased dramatically. A trace pack, which was deemed as complete five years ago, would now be considered as incomplete. The same applies to non-LLPs, for which some people are now asking for unreasonable amounts of paperwork.

With regard to the green time leasing revenue, it is important to define correct rentals rates. All too often people are tempted to lease their spare engines below market rates (to increase the chance of placing their engine). However, this can prove a risky decision, because it will gradually drive market prices down (therefore impacting future revenue in case of multiple investments over several years) and will impact the revenue generated during the lease.

Although green time leasing does not require further investment to repair the engines, it usually

#### LLP Back to Birth trace



Source: ACAS, November 2014

requires a more aggressive depreciation profile because the engine life is shorter. Certain asset owners do not depreciate their assets enough in order to preserve their profit level. This then leads to situations where engines have a high book value that is well above the real value and which cannot be offset by selling the asset or from the expected tear down revenue.

Finally, once all of the above elements have been considered and understood, the acquisition price of an asset can be determined. On certain products such as the CFM56-5B there is often a disconnect between the perceived value of an asset and the real value. This is partly because many people are relying too much on theoretical rules and values provided by appraisers, and those rules lack resilience when exposed to the commercial and technical realities.

As mentioned above, some owners do not depreciate their assets correctly, which then leads to unrealistic expectations when trying to dispose of those assets. Therefore, it can prove challenging to secure those assets at a price that makes commercial sense.

As highlighted in this article, numerous factors have to be addressed before investing in aircraft engines. Therefore, the best recommendation is to do your homework first or get TES Aviation Group to do it for you. 🔺

# AIRCRAFT APPRAISALS Views on values

Air Investor has reviewed the values and lease rates of a representative selection of aircraft including models from each of the main manufacturers and covering a range of commercial aircraft sizes and types. Values and lease rates are taken from aircraft profiles published in *Airfinance Journal*. The Aircraft considered are:

|                    | Page      |
|--------------------|-----------|
| 787-8              | This page |
| A340-600/767-300ER | 16        |
| 737-900ER/A321     | 17        |
| E175/CRJ1000       | 18        |

#### **The Appraisers**

For the selection of aircraft, *Airfinance Journal's* regular panel of specialists provided independent views on values and lease rates. The panel comprises Istat appraisers and senior appraisers:

Gueric Dechavanne, Collateral Verifications Angus Mackay, ICF Jonathan McDonald, IBA Lindsay Mohr, MBA Martin O'Hanrahan, Avitas Olga Razzhivina, Oriel Stuart Rubin, ICF Sarah Smith, MBA Mike Yeomans, IBA

#### **The Assumptions**

**Market value** is based on the Istat definition – ie, the most likely trading price that may be generated for an aircraft under the market circumstances that are perceived to exist at the time in question. Market value assumes that the aircraft is valued for its highest, best use, that the parties to the hypothetical sale transaction are willing, able, prudent and knowledgeable, and under no unusual pressure for a prompt sale, and that the transaction would be negotiated in an open and unrestricted market on an arm's-length basis, for cash or equivalent consideration, and given an adequate amount of time for effective exposure to prospective buyers.

**Lease rates** are for indicative purposes. Monthly rental values will vary according to factors such as term and lessee credit rating.

#### 787-8

Boeing launched the 787 in 2004 and from the outset marketed the aircraft under the Dreamliner brand. In what the company says was a response to airline demand, Boeing opted to go for an all-new design. This approach provided a step change in fuel efficiency from the previous generation of aircraft.

Composite materials make up 50% of the primary structure, fuselage and wing of the 787, but advances in engine technology are the biggest contributor to overall fuelefficiency improvements.

The 787 offers a choice between General Electric and Rolls-Royce powerplants. The initial model, the 787-8, typically carries 242 passengers up to 7,850 nautical miles. The stretched 787-9, which entered service in 2013, has an increased capacity and longer range. The 787-10, launched in June 2013, further increases capacity but has a reduced range compared with the other two models.

Not least because of the all-new design

| Current market value (\$m)        |  |      |       |       |  |  |  |  |  |
|-----------------------------------|--|------|-------|-------|--|--|--|--|--|
| Build year                        | 2011   | 2012 | 2013  | 2014  |  |  |  |  |  |
| CV view                           | 87.3   | 96.9 | 101.4 | 120.6 |  |  |  |  |  |
| IBA view*                         | 92.6   | 99.3 | 107.1 | 114.9 |  |  |  |  |  |
| Oriel view                        | 88.0   | 92.0 | 103.6 | 116.2 |  |  |  |  |  |
| Assuming standard Istat criteria. |  |      |       |       |  |  |  |  |  |
| Indicative lease rates (\$'00     | 0s/month)  |      |       |       |  |  |  |  |  |
| Build year                        | 2011   | 2012 | 2013  | 2014  |  |  |  |  |  |
| CV view                           | 750  | 850  | 950   | 1,125 |  |  |  |  |  |
| IBA view                          | 874  | 923  | 978   | 1,030 |  |  |  |  |  |
| Oriel view                        | 870  | 930  | 1,000 | 1,100 |  |  |  |  |  |
| Values and lease rates taken from | Values and leave actes taken from Airfigures lawson Alexandra 2014 |      |       |       |  |  |  |  |  |

Values and lease rates taken from Airfinance Journal November 2014



and use of composite materials, the aircraft suffered a succession of delays to its planned entry into service and subsequently had a number of operational problems, including a series of well-documented battery fires.

#### Developments

The engine suppliers have had difficulty meeting the fuel burn specification, and both Rolls-Royce and General Electric have responded with upgrade packages that are largely retrofitable.

# AIRCRAFT APPRAISALS

#### A340-600

16

The A340 is a four-engine aircraft designed for long-haul operations. There are four variants of the A340. The A340-200 and A340-300 were launched in 1987 and entered service in 1993. The A340-500 and A340-600 were launched in 1997 with introduction into service in 2002.

The A340-600 is the longest-fuselage jetliner built by Airbus, and the largestcapacity member of the A340 family. With an overall length of 75.36 metres, it has a seating capacity for 359 passengers in a two-class layout, or 475 in high-density seating. The -600 was developed alongside the shorter A340-500, which would become the longest-ranged commercial airliner until the arrival of Boeing's 777-200LR.

CFM56 engines powered the two initial A340 models, but Rolls-Royce is the sole engine supplier for the -500 and -600 models, which are equipped with Trent 560s. The A340 models utilize the same basic fuselage and wing as Airbus's twin-

| Current market value (\$m)        |                     |         |         |         |         |  |  |  |  |
|-----------------------------------|---------------------|---------|---------|---------|---------|--|--|--|--|
| Build year                        | 2002                | 2004    | 2006    | 2008    | 2010    |  |  |  |  |
| CV view                           | 26.0                | 29.8    | 35.2    | 41.3    | 52.1    |  |  |  |  |
| IBA view                          | 22.6                | 26.4    | 30.7    | 34.9    | 40.6    |  |  |  |  |
| ICF view                          | 34.9                | 41.0    | 48.3    | 57.2    | 68.0    |  |  |  |  |
| Assuming standard Istat criteria. |                     |         |         |         |         |  |  |  |  |
| Indicative lease                  | e rates (\$'000s/mo | onth)   |         |         |         |  |  |  |  |
| Build year                        | 2002                | 2004    | 2006    | 2008    | 2010    |  |  |  |  |
| CV view                           | 400                 | 450     | 500     | 550     | 600     |  |  |  |  |
| IBA view                          | 317                 | 356     | 390     | 422     | 445     |  |  |  |  |
| ICF view                          | 300-400             | 325-425 | 400-500 | 475-575 | 525-625 |  |  |  |  |
|                                   |                     |         |         |         |         |  |  |  |  |

Values and lease rates taken from Airfinance Journal March 2014

#### Boeing 767-300ER

The 767-300ER is an extended-range version of the 767-300, which entered service with American Airlines in 1988. The type's increased range was made possible by greater fuel capacity and a higher maximum takeoff weight (MTOW), which has been further increased as the model has been developed. The -300ER is available with Pratt & Whitney PW4000, General Electric CF6, or Rolls-Royce RB211 engines.

The increased capacity/range offered by the 767-300ER was well received by airlines, and the model is by far the most successful version of the 767 family. Airlines have placed more orders for the type than all other variants combined. Although many customers are reducing the size of their fleets, the aircraft still has a large customer base.

#### **Developments**

Aviation Partners Boeing (APB) offers blended winglets for the 767-300ER passenger aircraft. The company says the winglets improve aerodynamic performance such that airlines can obtain fuel savings of between 4% and 5%, while benefiting from an increased range of about 320 nautical miles.

The 767-300F, the production freighter

| Current market v      | Current market value (\$m) |      |      |      |      |      |      |  |  |  |  |
|-----------------------|----------------------------|------|------|------|------|------|------|--|--|--|--|
| Build year            | 2000                       | 2002 | 2004 | 2006 | 2008 | 2010 | 2012 |  |  |  |  |
| CV view               | 17.6                       | 19.9 | 22,1 | 23.9 | 30.3 | 34.0 | 40.2 |  |  |  |  |
| ICF SH&E view         | 17.5                       | 21.2 | 25.6 | 30.7 | 36.8 | 43.9 | 52.5 |  |  |  |  |
| MBA view              | 23.4                       | 26.9 | 31.5 | 36.9 | 42.2 | 48.3 | 57.6 |  |  |  |  |
| Assuming standard Ist | tat criteria.              |      |      |      |      |      |      |  |  |  |  |

| Indicative lease rates (\$'000s/month) |         |         |         |         |         |         |         |  |  |
|--|---------|---------|---------|---------|---------|---------|---------|--|--|
| Build year                             | 2000    | 2002    | 2004    | 2006    | 2008    | 2010    | 2012    |  |  |
| CV view                                | 270     | 290     | 310     | 330     | 350     | 370     | 390     |  |  |
| ICF SH&E view                          | 240-250 | 260-270 | 280-290 | 300-310 | 320-340 | 360-380 | 400-420 |  |  |
| MBA view                               | 250-275 | 270-290 | 300-330 | 330-360 | 360-400 | 400-450 | 470-510 |  |  |
|  |         |         |         |         |         |         |         |  |  |

Values and lease rates taken from Airfinance Journal April 2014



engine A330. The A340 models also share similar airframe structures, components and systems with the A330 family, and the manufacturer stresses the advantages of commonality with other Airbus models for pilot training and qualification.

#### **Developments**

Airbus is linking up with Rolls-Royce to boost the market appeal of its A340-600 model, with a view to increasing demand for the aircraft in the secondary market.



version of the 767-300ER, entered service with UPS in 1995. The 767-300 passenger model has proved a successful platform for passengerto-freighter conversions; Boeing offers the aircraft under the designation 767-300BCF (Boeing Converted Freighter). There are a number of other suppliers of conversions of the aircraft.

The 767-400ER, a further stretch of the aircraft, was the last member of the Boeing 767 family to be launched. The aircraft has, however, not met with the same success as the smaller 767-300ER.

# AIRCRAFT APPRAISALS

#### 737-900ER

The Boeing 737-900ER (extended range) model is the latest and largest member of the 737 next-generation (NG) family.

The original member of the NG family was the 737-700, which entered service in 1998. This was closely followed by the stretched -800. Boeing later introduced the 737-900, which was a further stretch. The -900 retained the emergency exit configuration of the -800, which restricted its maximum seating capacity. The 737-900 also had the same the maximum take-off weight and fuel capacity as the -800, which limited its range. These shortcomings prevented the 737-900 from effectively competing with the Airbus A321.

The ER variant is the second attempt by Boeing to design the largest member of the 737NG family.

After the original 737-900 failed to make an impact on the market, with only 52 aircraft delivered, the ER variant was launched with a view to improving the model's operational capability and competitiveness. Design changes included increased maximum take-off weight, aux-



iliary fuel tanks and winglets. The highercapacity, longer-range derivative was launched on July 18 2005 with an order for 30 aircraft from Indonesia's Lion Air.

#### **Developments**

The NG family is to be superceded by Boeing's 737 Maxs, of which the Max 9 is the replacement for the 737-900. The first member of the Max family will be the Max 7 variant, for which first deliveries are scheduled in 2017. The Max 9 will be the last of the family to enter service.

| Current market v                       | Current market value (\$m) |      |      |      |      |  |  |  |  |  |  |
|--|----------------------------|------|------|------|------|--|--|--|--|--|--|
| Build year                             | 2009                       | 2010 | 2011 | 2012 | 2013 |  |  |  |  |  |  |
| Avitas view                            | 35.3                       | 38.0 | 41.3 | 44.8 | 48.8 |  |  |  |  |  |  |
| IBA view                               | 32.8                       | 35.5 | 38.5 | 41.8 | 45.3 |  |  |  |  |  |  |
| Oriel view                             | 34.5                       | 36.5 | 38.5 | 40.5 | 45.8 |  |  |  |  |  |  |
| Assuming standard Istat criteria.      |                            |      |      |      |      |  |  |  |  |  |  |
| Indicative lease rates (\$'000s/month) |                            |      |      |      |      |  |  |  |  |  |  |

| Indicative lease | Indicative lease rates (\$'000s/month) |         |         |         |         |  |  |  |  |  |
|------------------|--|---------|---------|---------|---------|--|--|--|--|--|
| Build year       | 2009                                   | 2010    | 2011    | 2012    | 2013    |  |  |  |  |  |
| Avitas view      | 290-310                                | 310-330 | 330-350 | 350-370 | 370-390 |  |  |  |  |  |
| IBA view         | 285-325                                | 300-340 | 320-360 | 340-375 | 360-395 |  |  |  |  |  |
| Oriel view       | 300                                    | 315     | 330     | 345     | 365     |  |  |  |  |  |

Values and lease rates taken from Airfinance Journal July/August 2014

#### A321-200

The Airbus A321 is the largest member of the A320 single-aisle aircraft family manufactured by Airbus. The A320 was the first member of the family, entering service in 1988. The larger A321 followed in 1994, the smaller A319 in 1996 and the smallest member of the family, the A318, in 2003.

The original A321-100 had a reduction in range compared with the A320, and Airbus launched the heavier and longer range A321-200 in 1995, with entry into service a year later.

There is a very high degree of commonality in spare parts and maintenance requirements between the aircraft, allowing airlines to operate a combination of different models while benefiting from the advantages of a single-type fleet.

All members of the A320 family share a common pilot rating, which provides operational flexibility because crews can switch between models as required. Additionally, pilots can move, with relatively little additional training, from single-aisle A320s to Airbus's larger longrange aircraft.

#### Developments

Airbus announced in 2010 that it would reengine all members of the A320 family, except the A318, with new-generation powerplants. The new models are identified with the suffix "neo" (new engine option), and the term "ceo"

| Current market value (\$m) |                                   |      |      |      |      |  |  |  |  |  |
|----------------------------|-----------------------------------|------|------|------|------|--|--|--|--|--|
| Build year                 | 2001                              | 2004 | 2007 | 2010 | 2013 |  |  |  |  |  |
| CV view                    | 20.7                              | 24.7 | 29.4 | 34.3 | 42.7 |  |  |  |  |  |
| ICF SH&E view              | 19.6                              | 24.1 | 29.8 | 37.2 | 46.8 |  |  |  |  |  |
| MBA view                   | 20.4                              | 26.2 | 32.8 | 40.0 | 48.8 |  |  |  |  |  |
| Assuming standard Istat    | Assuming standard Istat criteria. |      |      |      |      |  |  |  |  |  |

| Indicative lease r | ates (\$'000s/mon | th)     |         |         |         |
|--------------------|-------------------|---------|---------|---------|---------|
| Build year         | 2001              | 2004    | 2007    | 2010    | 2013    |
| CV view            | 235               | 265     | 300     | 345     | 390     |
| ICF SH&E view      | 190-230           | 220-260 | 255-295 | 300-340 | 365-390 |
| MBA view           | 210-230           | 250-270 | 275-300 | 310-330 | 350-370 |
|                    |                   |         |         |         |         |

Values and lease rates taken from Airfinance Journal June 2014



(current engine option) has subsequently been adopted for in-service and current production aircraft.

The new models provide a fuel burn improvement of about 17% over their previous generation counterparts, but some of this is derived from sharklets (extended wingtips) that are available as an option on current-generation aircraft.

The first member of the family, the A320neo, is scheduled to enter service in 2015. The A321neo will be the last of the next-generation aircraft to enter service.

# AIRCRAFT APPRAISALS

#### E175

18

The Embraer E175 is part of the Brazilian E-Jet family, which straddles the regional and single-aisle markets. The other members of the family are the similarly sized E170, as well as the larger E190 and E195 models. In total more than 1,000 aircraft have been delivered.

All current models are powered by General Electric engines, and have significant commonality in aircraft systems and avionics. The fuselage cross-section is identical for all members of the family and accommodates four-abreast seating.

The E170 was the first version to be built and entered service in 2004. In response to market feedback, Embraer launched the E175, which has typically eight more seats. The first E175 was delivered in 2005 and has outsold its smaller stable-mate, accounting for virtually the entire current order backlog. The E175 is available in three major versions differentiated primarily by their maximum take-off weights and associated ranges. The models are designated as standard (STD), long-range (LR) and augmented range (AR) versions. The E170 and E175 compete with Bombardier's CRJ700 and CRJ900 models.

#### **Developments**

Embraer has announced the launch of the

| alue (\$m)        |   |  |  |  |
|-------------------|---|--|--|--|
| 2004              | 2006  | 2008   | 2010   | 2012   |
| 13.5              | 15.8  | 18.3   | 21.2   | 24.7   |
| 14.5*             | 15.0  | 17.1   | 20.0   | 24.2   |
| 13.5              | 15.0  | 17.0   | 19.0   | 21.0   |
| t criteria.       |   |  |  |  |
| ites (\$'000s/mon | th)   |  |  |  |
| 2008              | 2009  | 2010   | 2011   | 2012   |
| 125-150           | 140-165   | 155-180  | 175-205  | 195-230  |
| 145-165*          | 150-170   | 165-185  | 180-205  | 195-220  |
| 150               | 160   | 170  | 180  | 205  |
|                   | 13.5<br>14.5*<br>13.5<br>t criteria.<br>tes (\$'000s/mon<br>2008<br>125-150<br>145-165* | 2004         2006           13.5         15.8           14.5*         15.0           13.5         15.0           t criteria.         tcriteria.           ttes (\$'000s/month)         2008           125-150         140-165           145-165*         150-170 | 2004         2006         2008           13.5         15.8         18.3           14.5*         15.0         17.1           13.5         15.0         17.0           t criteria.         t         tcriteria.           125-150         140-165         155-180           145-165*         150-170         165-185 | 2004         2006         2008         2010           13.5         15.8         18.3         21.2           14.5*         15.0         17.1         20.0           13.5         15.0         17.0         19.0           t criteria.         tcriteria.         140-165         155-180         175-205           145-150         140-165         155-180         175-205         145-165*         180-205 |

\*2005 delivery.

Values and lease rates taken from Airfinance Journal May 2014

#### CRJ1000

Bombardier's 100-seat CRJ1000 is the latest and largest member of the Bombardier (Canadair) regional jet (CRJ) family and retains many of the characteristics of the earlier models. The first member of the family was the 50-seat CRJ100/200, which was a stretch of the Challenger business jet. It proved very successful, not least in replacing turboprops. Further stretches resulted in the CRJ700 and, subsequently, the CRJ900, which are both in production.

The CRJ1000 features uprated engines and landing gear; increased wing area and fuselage length, and a fly-by-wire rudder. The 100-seater is manufactured in standard extended-range (ER) versions. Direct competition exists in the form of the Embraer E190, the Embraer E195 and the Sukhoi SSJ100.

As part of the CRJ1000 design process, Bombardier introduced an improved NextGen passenger cabin. The new interior features were then incorporated into the CRJ700 and CRJ900, and all three models were designated in marketing literature with the NextGen tag.

#### Developments

Bombardier is concentrating its efforts on the development of its new CSeries single-aisle family. Major upgrades to the CRJ family are unlikely.



second generation of the E-Jet family, which it identifies by the designation E2. The family comprises three models: E175-E2, E190-E2 and E195-E2. The E175 has been stretched by a single seat row and is the smallest aircraft in the second-generation family. Embraer is targeting 2018 for entry into service of the E190-E2, but the E175-E2 is not scheduled to follow until 2020. The company is introducing a number of modifications and enhancements to improve the fuel efficiency on the current-generation E-Jet that will narrow the gap to the E2, with particular focus on the E175.



| Current market value (\$m)        |       |       |       |       |
|-----------------------------------|-------|-------|-------|-------|
| Build year                        | 2011  | 2012  | 2013  | 2014  |
| CV view                           | 18.97 | 19.93 | 22.25 | 26.26 |
| ICF view                          | 20.26 | 21.68 | 23.86 | 26.96 |
| MBA view                          | 21.56 | 23.44 | 25.47 | 27.66 |
| Assuming standard Istat criteria. |       |       |       |       |

Indicative lease rates (\$'000s/month) **Build year** 2011 2012 2013 2014 CV view 220 227 235 242 180-210 190-220 200-230 210-240 ICF view MBA view 170-190 180-210 190-220 200-230

\*2005 delivery.

Values and lease rates taken from Airfinance Journal May 2014

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# AIRCRAFT DATA The numbers

# Aircraft data index

| Aircraft<br>A319   | Page            |
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| A330-200           |                 |
| A330-300<br>A380   | <u>22</u><br>22 |
| ATR42-600          |                 |
| ATR72-600          | 24              |
| 737-700            |                 |
| 737-800<br>737-900 | 25<br>26        |
| 737-900<br>747-8I  | 20              |
| 767-300            | 27              |

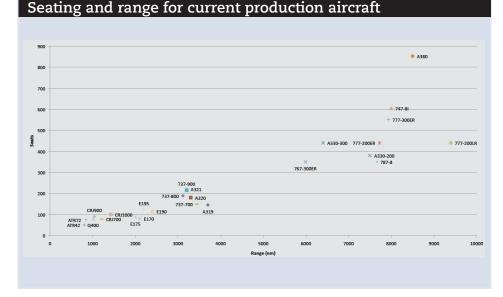
The following pages include key data for current production commercial aircraft. Aircraft that have not yet entered service are not included, because the information available has not been confirmed by in-service experience. Hence, for example, Airbus's A350 and Bombardier's CSeries are excluded. The information provided is based on a number of key assumptions as detailed in the following.

#### 777-200ER 777-200LR 27 28 777-300ER 787-8 28 29 29 787-9 CRJ700 30 CRJ900 30 31 CRJ1000 31 O400 E170 E175 32 32 E190 33 33 E195

#### **Technical characteristics**

Aircraft

The maximum take-off weight (MTOW) shows the minimum and maximum options available for the type in question. There may be intermediate weights available. The operating empty weight (OEW) is based on the manufacturers' figures. Airline weights are likely to be higher than those quoted.



#### **Fuels and times**

Page

The figures shown for fuels and times are *Airfinance Journal's* estimates based on a variety of sources. They are intended to reflect 60% passenger load factors, international standard atmosphere (ISA) conditions enroute, zero winds and optimum flight levels.

#### Indicative maintenance costs

The maintenance figures are intended as a guide to the order of magnitude of reserves associated with the various aircraft types. The figures are intended to reflect mature costs with no account taken of warranty effects and other reductions associated with new aircraft.

The C-check and heavy-check reserves are based on typical check costs and intervals. No allowance is made for cabin refurbishment. The cost quoted for component overhaul excludes inventory support.

Engine maintenance cost estimates are based on figures quoted in the *Airfinance Journal* guide to financing and investing in engines 2013, page 29. Unless stated, the engine costs refer to the most common engine type for the aircraft model in question.

The information used to estimate the indicative maintenance reserves has been collected from a wide variety of sources. While *Airfinance Journal* has made every effort to normalize the data, direct comparisons between aircraft types may be misleading.

It should also be noted that maintenance costs of a particular type are highly dependent on the route structure, operating environment and maintenance philosophy of the airline with which the aircraft is in service. As such our estimates are difficult to reconcile with the numbers provided by manufacturers.

#### Seating/range

The numbers quoted for seating capacity are based on the manufacturers' selling standards. Large variations are possible, particularly for widebody aircraft. The ranges shown are for still-air conditions, optimum flight levels and are based on the typical seating figure and the operating empty weight quoted by the manufacturer. Ranges in airline operation are likely to be significantly less than the figures quoted. A319

| Seating/range              |             |
|----------------------------|-------------|
| Max seating                | 145         |
| Typical seating            | 124 (8+116) |
| Max range (Non ER version) | 3,700 nm    |

| Technical characteristics |                |                        |
|---------------------------|----------------|------------------------|
| MTOW                      | 64             | tonnes / 76 tonnes     |
| OEW                       | 40             | tonnes                 |
| MZFW                      | 58             | tonnes                 |
| Fuel capacity             | 23,860         | litres / 29,840 litres |
| Engines                   | CFM56-7B/V2500 |                        |
| Thrust                    | 22,000         | lbs (98kn)             |
|                           |                |                        |
| Fuels and times           |                |                        |
| Block fuel 200Nm          | 1,710          | kg                     |
| Block fuel 500nm          | 3,140          | kg                     |
| Block fuel 1000 Nm        | 5,620          | kg                     |
| Block time 200Nm          | 54             | minutes                |
| Block time 500Nm          | 94             | minutes                |
| Block time 1000Nm         | 160            | minutes                |

#### Fleet (including ACJs)

| Entry into service               | 1996         | April             |
|----------------------------------|--------------|-------------------|
| In service                       | 1,380        |                   |
| Operators (current and planned)  | 159          |                   |
| In storage                       | 30           |                   |
| On order                         | 106          | (plus 30 A319neo) |
| Built peak year (2005)           | 142          |                   |
| Built 2014                       | 30           |                   |
| Average age                      | 9.7          | years             |
| Source AeroTransport Database De | ecember 2014 |                   |

| Indicative Maintenance Reserves |           |                        |
|---------------------------------|-----------|------------------------|
| C-check reserve                 | \$60-65   | per flight hour        |
| Higher checks reserve           | \$55-60   | per flight hour        |
| Engine overhaul                 | \$95-100  | per engine flight hour |
| Engine LLP                      | \$120-125 | per engine cycle       |
| Landing gear refurbishment      | \$35-40   | per cycle              |
| Wheels brakes and tyres         | \$120-130 | per cycle              |
| APU                             | \$75-80   | per APU hour           |
| Component overhaul              | \$210-220 | per flight hour        |
|                                 |           |                        |

#### A320-200



| Seating/range                 |                 |                                    |
|-------------------------------|-----------------|------------------------------------|
| Max seating                   | 180             |                                    |
| Typical seating               | 150             | (12+32)                            |
| Max range (Non ER version)    | 3,300           | nm (6,1000 km)<br>(with sharklets) |
| Technical characteristics     |                 |                                    |
| MTOW                          | 73.5            | tonnes / 78 tonnes                 |
| OEW                           | 42              | tonnes                             |
| MZFW                          | 61              | tonnes / 62.5 tonnes               |
| Fuel capacity                 | 24,210          | litres / 27,200 litres             |
| Engines                       | CFM56-5B/V2500  |                                    |
| Thrust                        | 25,000          | lbs (120kn)                        |
| Fuels and times               |                 |                                    |
| Block fuel 200Nm              | 1,850           | kg                                 |
| Block fuel 500nm              | 3,390           | kg                                 |
| Block fuel 1000 Nm            | 6,080           | kg                                 |
| Block time 200Nm              | 54              | minutes                            |
| Block time 500Nm              | 94              | minutes                            |
| Block time 1000Nm             | 160             | minutes                            |
| Fleet                         |                 |                                    |
| Entry into service            | 1988            | March                              |
| In service:                   | 3,765           |                                    |
| Operators (current and planne | ed) 280         |                                    |
| In storage                    | 123             |                                    |
| On order                      | 901             | (plus 2,864 A320neo)               |
| Built peak year (2013)        | 348             |                                    |
| Built 2014                    | 318             |                                    |
| Average age                   | 7.9             | years                              |
| Source AeroTransport Databas  | e December 2014 |                                    |
| Indicative Maintenance Reser  | ves             |                                    |

| Indicative Maintenance Reserves |           |                        |
|---------------------------------|-----------|------------------------|
| C-check reserve                 | \$60-65   | per flight hour        |
| Higher checks reserve           | \$55-60   | per flight hour        |
| Engine overhaul                 | \$100-105 | per engine flight hour |
| Engine LLP                      | \$120-125 | per engine cycle       |
| Landing gear refurbishment      | \$35-40   | per cycle              |
| Wheels brakes and tyres         | \$120-130 | per cycle              |
| APU                             | \$75-80   | per APU hour           |
| Component overhaul              | \$210-220 | per flight hour        |
|                                 |           |                        |



| Seating/range                      |                      |                                   |
|------------------------------------|----------------------|-----------------------------------|
| Max seating                        | 236                  |                                   |
| Typical seating                    | 185                  | (16+169)                          |
| Maximum range<br>(Non ER version)  | 3,200                | nm (5,950 km)<br>(with sharklets) |
| Technical characteristics          |                      |                                   |
| MTOW                               | 89                   | tonnes / 93.5 tonnes              |
| OEW                                | 48                   | tonnes                            |
| MZFW                               | 71.5                 | tonnes/73.8 tonnes                |
| Fuel capacity                      | 23,860               | litres / 29,840 litres            |
| Engines                            | CFM56-5B/V2500       |                                   |
| Thrust                             | 27,000               | lbs - 33,000lbs<br>(120-148kn)    |
| Fuels and times                    |                      |                                   |
| Block fuel 200Nm                   | 2,310                | kg                                |
| Block fuel 500nm                   | 4,230                | kg                                |
| Block fuel 1000 Nm                 | 7,590                | kg                                |
| Block time 200Nm                   | 54                   | minutes                           |
| Block time 500Nm                   | 94                   | minutes                           |
| Block time 1000Nm                  | 160                  | minutes                           |
| Fleet (including -100s)            |                      |                                   |
| Entry into service                 | 1996                 | April                             |
| In service:                        | 992                  |                                   |
| Operators<br>(current and planned) | 99                   |                                   |
| In storage                         | 12                   |                                   |
| On order                           | 675                  | (plus 704 A21neo)                 |
| Built peak year (2014)             | 145                  |                                   |
| Built 2014                         | 145                  |                                   |
| Average age                        | 7.1                  | years                             |
| Source AeroTransport Databas       | se December 2014     |                                   |
| Indicative Maintenance Reser       | rves                 |                                   |
| C-check reserve                    | \$65-70              | per flight hour                   |
| Higher checks reserve              | \$60-65              | per flight hour                   |
| Engine overhaul                    | \$115-120            | per engine flight hour            |
| Engine LLP                         | \$120-125            | per engine cycle                  |
| Landing gear refurbishment         | \$35-40              | per cycle                         |
|                                    |                      |                                   |
| Wheels brakes and tyres            | \$120-130            | per cycle                         |
| Wheels brakes and tyres APU        | \$120-130<br>\$75-80 | per cycle<br>per APU hour         |

\$210-220 per flight hour

Component overhaul



| Seating/range  |   |   |
|--|---|---|
| Max seating  | 380   |   |
| Typical seating  | 246   | (two class)   |
| Maximum range<br>(Non ER version)  | 7,500   | nm (13,900 km)  |
| Technical characteristics  |   |   |
| МТОЖ   | 230   | tonnes / 240 tonnes   |
| OEW  | 121   | tonnes  |
| MZFW   | 168   | tonnes/170 tonnes   |
| Fuel capacity  | 139,090   | litres  |
| Engines  | PW4000  | /CF6-80E1/Trent 700   |
| Thrust   | 68,000  | lbs - 72,000lbs<br>(303-316kn)  |
| Fuels and times  |   |   |
| Block fuel 1,000 Nm  | 12,720  | kg  |
| Block fuel 2,000 Nm  | 23,710  | kg  |
| Block fuel 4,000 Nm  | 45,680  | kg  |
| Block time 1,000 Nm  | 184   | minutes   |
| Block time 2,000 Nm  | 299   | minutes   |
| Block time 4,000 Nm  | 529   | minutes   |
| Fleet (including freighter versions)   |   |   |
|  |   |   |
| Entry into service   | 1998  | April   |
| Entry into service<br>In service:  | 1998<br>530   | April   |
| •  |   | April   |
| In service:<br>Operators   | 530   | April   |
| In service:<br>Operators<br>(current and planned)  | 530<br>92   | April   |
| In service:<br>Operators<br>(current and planned)<br>In storage  | 530<br>92<br>16   | April   |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order  | 530<br>92<br>16<br>64   | April   |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)  | 530<br>92<br>16<br>64<br>60   | April   |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014  | 530<br>92<br>16<br>64<br>60<br>24<br>7.6  |   |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age   | 530<br>92<br>16<br>64<br>60<br>24<br>7.6  |   |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age<br>Source AeroTransport Database Decem  | 530<br>92<br>16<br>64<br>60<br>24<br>7.6  |   |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age<br>Source AeroTransport Database Decement<br>Indicative Maintenance Reserves  | 530<br>92<br>16<br>64<br>60<br>24<br>7.6<br>bber 2014   | years   |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age<br>Source AeroTransport Database Decem<br>Indicative Maintenance Reserves   | \$330<br>92<br>16<br>64<br>60<br>24<br>7.6<br>ber 2014<br>\$105-110   | years per flight hour   |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age<br>Source AeroTransport Database Decem<br>Indicative Maintenance Reserves<br>C-check reserve<br>Higher checks reserve   | 530<br>92<br>16<br>64<br>60<br>24<br>7.6<br>ber 2014  | years<br>per flight hour<br>per flight hour   |
| In service:<br>Qperators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age<br>Source AeroTransport Database Decem<br>Indicative Maintenance Reserves<br>C-check reserve<br>Higher checks reserve<br>Engine overhaul (Trent)  | 530<br>92<br>16<br>64<br>60<br>24<br>7.6<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0 | years per flight hour per engine flight hour  |
| In service:<br>Operators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age<br>Source AeroTransport Database Decem<br><b>Indicative Maintenance Reserves</b><br>C-check reserve<br>Higher checks reserve<br>Engine overhaul (Trent)<br>Engine LLP (Trent)   | 530<br>92<br>16<br>64<br>60<br>24<br>7.6<br>ber 2014<br>\$105-110<br>\$95-100<br>\$260-275<br>\$240-245                                 | years<br>years<br>per flight hour<br>per engine flight hour<br>per engine cycle                           |
| In service:<br>Qperators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age<br>Source AeroTransport Database Decem<br><b>Indicative Maintenance Reserves</b><br><b>Indicative Maintenance Reserves</b><br>Fugine checks reserve<br>Higher checks reserve<br>Engine overhaul (Trent)<br>Engine LLP (Trent)<br>Landing gear refurbishment     | 530<br>92<br>16<br>64<br>64<br>7.6<br>7.6<br>520<br>510<br>510<br>520<br>520<br>520<br>520<br>520<br>520<br>520<br>520<br>520<br>52     | years<br>years<br>per flight hour<br>per engine flight hour<br>per engine cycle<br>per cycle              |
| In service:<br>Qperators<br>(current and planned)<br>In storage<br>On order<br>Built peak year (2013)<br>Built 2014<br>Average age<br>Source AeroTransport Database Decem<br><b>Indicative Maintenance Reserves</b><br>C-check reserve<br>Higher checks reserve<br>Higher checks reserve<br>Engine overhaul (Trent)<br>Engine LLP (Trent)<br>Landing gear refurbishment<br>Wheels brakes and tyres | 530<br>92<br>92<br>6<br>6<br>6<br>7<br>6<br>7<br>6<br>7<br>7<br>6<br>7<br>7<br>7<br>7<br>7<br>7<br>7<br>7<br>7                          | years<br>years<br>per flight hour<br>per engine flight hour<br>per engine cycle<br>per cycle<br>per cycle |





| ocating/ tange                    |       |                |
|-----------------------------------|-------|----------------|
| Max seating                       | 440   |                |
| Typical seating                   | 300   | (two class)    |
| Maximum range<br>(Non ER version) | 6,100 | nm (11,300 km) |

| Technical characteristics          |           |                                |
|------------------------------------|-----------|--------------------------------|
| MTOW                               | 230       | tonnes / 240 tonnes            |
| OEW                                | 121       | tonnes                         |
| MZFW                               | 173       | tonnes/175 tonnes              |
| Fuel capacity                      | 97,530    | litres                         |
| Engines                            | PW4000    | /CF6-80E1/Trent 700            |
| Thrust                             | 68,000    | lbs - 72,000lbs<br>(303-316kn) |
| Fuels and times                    |           |                                |
| Block fuel 1,000 Nm                | 13,120    | kg                             |
| Block fuel 2,000 Nm                | 24,460    | kg                             |
| Block fuel 4,000 Nm                | 47,120    | kg                             |
| Block time 1,000 Nm                | 184       | minutes                        |
| Block time 2,000 Nm                | 299       | minutes                        |
| Block time 4,000 Nm                | 529       | minutes                        |
| Fleet                              |           |                                |
| Entry into service                 | 1993      | December                       |
| In service:                        | 567       |                                |
| Operators (current and planned)    | 56        |                                |
| In storage                         | 9         |                                |
| On order                           | 162       |                                |
| Built peak year (2013)             | 68        |                                |
| Built 2014                         | 66        |                                |
| Average age                        | 6.5       | years                          |
| Source AeroTransport Database Dece | mber 2014 |                                |
| Indicative Maintenance Reserves    |           |                                |
|                                    |           |                                |

| \$105-110 | per flight hour   |
|-----------|---|
| \$95-100  | per flight hour   |
| \$260-275 | per engine flight hour  |
| \$240-245 | per engine cycle  |
| \$150-155 | per cycle   |
| \$375-380 | per cycle   |
| \$105-110 | per APU hour  |
| \$420-425 | per flight hour   |
|           | \$95-100<br>\$260-275<br>\$240-245<br>\$150-155<br>\$375-380<br>\$105-110 |

| A380                               |           |                        |
|------------------------------------|-----------|------------------------|
|                                    |           |                        |
|                                    |           |                        |
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|                                    |           |                        |
| Seating/range                      | 052       |                        |
| Max seating                        | 853       |                        |
| Typical seating                    | 525       | three class            |
| Maximum range                      | 8,500     | nm (15,700 km)         |
| Technical characteristics          |           |                        |
| MTOW                               | 560       | tonnes                 |
| OEW                                | 277       | tonnes                 |
| MZFW                               | 361       | tonnes                 |
| Fuel capacity                      | 320,000   | litres                 |
| Engines                            | GP7200    | /Trent 900             |
| Thrust                             | 70,000    | lbs (311kN)            |
|                                    |           |                        |
| Fuels and times                    |           |                        |
| Block fuel 1,000 Nm                | 26,590    | kg                     |
| Block fuel 2,000 Nm                | 50,580    | kg                     |
| Block fuel 4,000 Nm                | 104,290   | kg                     |
| Block time 1,000 Nm                | 146       | minutes                |
| Block time 2,000 Nm                | 265       | minutes                |
| Block time 4,000 Nm                | 501       | minutes                |
| Fleet                              |           |                        |
| Entry into service                 | 2007      | October                |
| In service:                        | 149       |                        |
| Operators (current and planned)    | 18        |                        |
| In storage                         | 3         |                        |
| On order                           | 175       |                        |
| Built peak year (2012)             | 30        |                        |
| Built 2014                         | 26        |                        |
| Average age                        | 2.9       | years                  |
| Source AeroTransport Database Dece | mber 2014 |                        |
| Indicative Maintenance Reserves    |           |                        |
| C-check reserve                    | \$160-165 | per flight hour        |
| Higher checks reserve              | \$145-150 | per flight hour        |
| Engine overhaul                    | \$190-195 | per engine flight hour |
| Engine LLP                         | \$195-200 | per engine cycle       |
| Landing gear refurbishment         | \$200-205 | per cycle              |
| Wheels brakes and tyres            | \$565-570 | per cycle              |
| APU                                | \$155-160 | per APU hour           |
| Component overhaul                 | \$575-580 | per flight hour        |
|                                    |           |                        |

ATR42-600

| Seating/range                               |        |               |
|---|--------|---------------|
| Max seating                                 | 50     | @30in         |
| Typical seating                             | 48     | @30in         |
| Maximum range                               | 801    | nm (1,480 km) |
| Technical characteristics                   |        |               |
| MTOW  | 18.6   | tonnes        |
| OEW   | 11.5   | tonnes        |
| MZFW  | 16.7   | tonnes        |
| Fuel capacity                               | 5,700  | litres        |
| Engines                                     | PW127M |               |
| Thrust                                      | 2,160  | shp           |
| Fuels and times                             |        |               |
| Block fuel 100Nm                            | 340    | kg            |
| Block fuel 200 Nm                           | 560    | kg            |
| Block fuel 500 Nm                           | 1,210  | kg            |
| Block time 100Nm                            | 33     | minutes       |
| Block time 200Nm                            | 55     | minutes       |
| Block time 500Nm                            | 122    | minutes       |
| Fleet                                       |        |               |
| Entry into service                          | 2012   | 1996 for -500 |
| In service                                  | 15     |               |
| Operators                                   | 13     |               |
| In storage                                  | 3      |               |
| On order                                    | 3      |               |
| Built peak year                             | 11     |               |
| Built 2014                                  | 11     |               |
| Average age                                 | 1.5    | year          |
| Source AeroTransport Database December 2014 |        |               |

| Indicative | Maintenance | Reserves |
|------------|-------------|----------|

| C-check reserve            | \$35-40   | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$25-30   | per flight hour        |
| Engine overhaul            | \$95-100  | per engine flight hour |
| Engine LLP                 | \$25-30   | per engine cycle       |
| Landing gear refurbishment | \$20-25   | per cycle              |
| Wheels brakes and tyres    | \$35-40   | per cycle              |
| Propeller                  | \$15-20   | per propeller hour     |
| Component overhaul         | \$115-120 | per flight hour        |

#### ATR72-600



| Seating/range                       |           |                  |
|-------------------------------------|-----------|------------------|
| Max seating                         | 74        | @30in            |
| Typical seating                     | 70        | @30 inch pitch   |
| Maximum range                       | 825       | nm               |
| Technical characteristics           |           |                  |
| MTOW                                | 22.8      | tonnes/23 tonnes |
| OEW                                 | 14        | tonnes           |
| MZFW                                | 20.8      | tonnes/21 tonnes |
| Fuel capacity                       | 6,370     | litres           |
| Engines                             | PW127M    |                  |
| Thrust                              | 2,475     | shp              |
| Fuels and times                     |           |                  |
| Block fuel 100Nm                    | 370       | kg               |
| Block fuel 200 Nm                   | 610       | kg               |
| Block fuel 500 Nm                   | 1,310     | kg               |
| Block time 100Nm                    | 36        | minutes          |
| Block time 200Nm                    | 58        | minutes          |
| Block time 500Nm                    | 125       | minutes          |
| Fleet                               |           |                  |
| Entry into service                  | 2011      | 1998 for -500    |
| In service                          | 188       |                  |
| Operators (ATR72-500)               | 45        |                  |
| In storage (ATR72-500)              | 2         |                  |
| On order                            | 279       |                  |
| Built peak year 2014                | 108       |                  |
| Built 2014                          | 108       |                  |
| Average age (ATR72-500)             | 1         | year             |
| Source AeroTransport Database Decen | nber 2014 |                  |
|                                     |           |                  |

| Indicative Maintenance Reserves |           |                        |
|---------------------------------|-----------|------------------------|
| C-check reserve                 | \$35-40   | per flight hour        |
| Higher checks reserve           | \$25-30   | per flight hour        |
| Engine overhaul                 | \$100-105 | per engine flight hour |
| Engine LLP                      | \$30-35   | per engine cycle       |
| Landing gear refurbishment      | \$20-25   | per cycle              |
| Wheels brakes and tyres         | \$35-40   | per cycle              |
| Propeller                       | \$15-20   | per propeller hour     |
| Component overhaul              | \$125-130 | per flight hour        |



#### Seating/range

| Seating/ Tange                              |          |                                  |  |
|---|----------|----------------------------------|--|
| Max seating                                 | 149      | @30in                            |  |
| Typical seating                             | 126      | @34/32                           |  |
| Maximum range                               | 3,440    | nm (6,370 km)<br>(with winglets) |  |
| Technical characteristics                   |          |                                  |  |
| МТОЖ  | 70.1     | tonnes<br>(77.6 for ER version)  |  |
| OEW   | 38       | tonnes                           |  |
| MZFW  | 54.7     | tonnes                           |  |
| Fuel capacity                               | 26,020   | litres / 40,580 litres           |  |
| Engines                                     | CFM56-7B |                                  |  |
| Thrust                                      | 26,300   | lbs (116 kn)                     |  |
| Fuels and times                             |          |                                  |  |
| Block fuel 200Nm                            | 1,810    | kg                               |  |
| Block fuel 500nm                            | 3,190    | kg                               |  |
| Block fuel 1000 Nm                          | 5,590    | kg                               |  |
| Block time 200Nm                            | 54       | minutes                          |  |
| Block time 500Nm                            | 94       | minutes                          |  |
| Block time 1000Nm                           | 160      | minutes                          |  |
| Fleet                                       |          |                                  |  |
| Entry into service                          | 1998     | January                          |  |
| In service:                                 | 1,051    | (includes 737-700C)              |  |
| Operators (current and planned)             | 81       |                                  |  |
| In storage                                  | 22       |                                  |  |
| On order                                    | 110      |                                  |  |
| Built peak year (2004)                      | 111      |                                  |  |
| Built 2014                                  | 15       |                                  |  |
| Average age                                 | 10.3     | years                            |  |
| Source AeroTransport Database December 2014 |          |                                  |  |
|   |          |                                  |  |

#### Indicative Maintenance Reserves

| C-check reserve            | \$65-70   | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$50-55   | per flight hour        |
| Engine overhaul            | \$115-120 | per engine flight hour |
| Engine LLP                 | \$120-125 | per engine cycle       |
| Landing gear refurbishment | \$45-50   | per cycle              |
| Wheels brakes and tyres    | \$70-75   | per cycle              |
| APU                        | \$80-85   | per APU hour           |
| Component overhaul         | \$210-220 | per flight hour        |

#### Boeing 737-800



| Seating/range                    |              |                                  |
|----------------------------------|--------------|----------------------------------|
| Max seating                      | 189          | @30in                            |
| Typical seating                  | 162          | @34/32                           |
| Maximum range                    | 3,115        | nm (5,767 km)<br>(with winglets) |
| Technical characteristics        |              |                                  |
| MTOW                             | 79           | tonnes                           |
| OEW                              | 41.1         | tonnes                           |
| MZFW                             | 61.7         | tonnes / 62.7 tonnes             |
| Fuel capacity                    | 26,020       | litres / 40,580 litres           |
| Engines                          | CFM56-7B     |                                  |
| Thrust                           | 27,300       | lbs (121kn)                      |
| Fuels and times                  |              |                                  |
| Block fuel 200Nm                 | 2,000        | kg                               |
| Block fuel 500nm                 | 3,530        | kg                               |
| Block fuel 1000 Nm               | 6,190        | kg                               |
| Block time 200Nm                 | 54           | minutes                          |
| Block time 500Nm                 | 94           | minutes                          |
| Block time 1000Nm                | 160          | minutes                          |
| Fleet                            |              |                                  |
| Entry into service               | 1998         | April                            |
| In service:                      | 3404         |                                  |
| Operators (current and planned)  | 168          |                                  |
| In storage                       | 39           |                                  |
| On order                         | 1054         |                                  |
| Built peak year (2014)           | 460          |                                  |
| Built 2014                       | 460          |                                  |
| Average age                      | 6.3          | years                            |
| Source AeroTransport Database De | ecember 2014 |                                  |
| Indicative Maintenance Reserves  |              |                                  |
| C-check reserve                  | \$65-70      | per flight hour                  |
| Higher checks reserve            | \$50-55      | per flight hour                  |

| C-check reserve            | \$65-70   | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$50-55   | per flight hour        |
| Engine overhaul            | \$115-120 | per engine flight hour |
| Engine LLP                 | \$120-125 | per engine cycle       |
| Landing gear refurbishment | \$45-50   | per cycle              |
| Wheels brakes and tyres    | \$70-75   | per cycle              |
| APU                        | \$80-85   | per APU hour           |
| Component overhaul         | \$210-220 | per flight hour        |

#### Boeing 737-900ER



| Seating/range                               |          |                  |  |  |
|---|----------|------------------|--|--|
| Max seating                                 | 215      |                  |  |  |
| Typical seating                             | 180      |                  |  |  |
| Maximum range                               | 3,200    | nm (5,920 km)    |  |  |
| Technical characteristics                   |          |                  |  |  |
| MTOW  | 85.1     | tonnes           |  |  |
| OEW   | 42.5     | tonnes           |  |  |
| MZFW  | 67.8     | tonnes           |  |  |
| Fuel capacity                               | 29,660   | litres           |  |  |
| Engines                                     | CFM56-7B |                  |  |  |
| Thrust                                      | 27,300   | lbs (121kn)      |  |  |
| Fuels and times                             |          |                  |  |  |
| Block fuel 200Nm                            | 2,080    | kg               |  |  |
| Block fuel 500nm                            | 3,660    | kg               |  |  |
| Block fuel 1000 Nm                          | 6,420    | kg               |  |  |
| Block time 200Nm                            | 54       | minutes          |  |  |
| Block time 500Nm                            | 95       | minutes          |  |  |
| Block time 1000Nm                           | 160      | minutes          |  |  |
| Fleet                                       |          |                  |  |  |
| Entry into service                          | 2001     | May (ER version) |  |  |
| In service:                                 | 281      |                  |  |  |
| Operators (current and planned)             | 19       |                  |  |  |
| In storage                                  | 4        |                  |  |  |
| On order                                    | 234      |                  |  |  |
| Built peak year (2014)                      | 76       |                  |  |  |
| Built 2014                                  | 76       |                  |  |  |
| Average age                                 | 2.8      | years            |  |  |
| Source AeroTransport Database December 2014 |          |                  |  |  |

#### Indicative Maintenance Reserves

| C-check reserve            | \$70-75   | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$50-55   | per flight hour        |
| Engine overhaul            | \$115-120 | per engine flight hour |
| Engine LLP                 | \$120-125 | per engine cycle       |
| Landing gear refurbishment | \$45-50   | per cycle              |
| Wheels brakes and tyres    | \$70-75   | per cycle              |
| APU                        | \$80-85   | per APU hour           |
| Component overhaul         | \$210-220 | per flight hour        |

#### Boeing 747-8I



| Seating/range                               |           |                                |  |
|---|-----------|--------------------------------|--|
| Max seating                                 | 605       |                                |  |
| Typical seating                             | 467       | three class                    |  |
| Maximum range                               | 8,000     | nm (14,815 km)                 |  |
| Technical characteristics                   |           |                                |  |
| MTOW  | 447.7     | tonnes (987,000lbs)            |  |
| OEW   | 218       | tonnes                         |  |
| MZFW  | 295       | tonnes                         |  |
| Fuel capacity                               | 238,610   | litres                         |  |
| Engines                                     | GEnx-2B67 |                                |  |
| Thrust                                      | 66,500    | lbs                            |  |
| Fuels and times                             |           |                                |  |
| Block fuel 1000Nm                           | 20,370    | kg                             |  |
| Block fuel 2000Nm                           | 38,760    | kg                             |  |
| Block fuel 4000Nm                           | 79,910    | kg                             |  |
| Block time 1000Nm                           | 146       | minutes                        |  |
| Block time 2000Nm                           | 265       | minutes                        |  |
| Block time 4000Nm                           | 501       | minutes                        |  |
| Fleet                                       |           |                                |  |
| Entry into service                          | 2011      | (2010 for freighter)           |  |
| In service:                                 | 19        | plus 55 freighters and 6 BBJ s |  |
| Operators (current and planned)             | 20        | including freighters and BBJs  |  |
| In storage                                  | 0         |                                |  |
| On order                                    | 28        | plus 14 freighters and 2 BBJ s |  |
| Built peak year (2012)                      | 31        |                                |  |
| Built 2014                                  | 28        |                                |  |
| Average age                                 | 1.7       | years                          |  |
| Source AeroTransport Database December 2014 |           |                                |  |

# Indicative Maintenance Reserves (747-400 figures)

| C-check reserve            | \$155-160 | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$115-120 | per flight hour        |
| Engine overhaul            | \$165-170 | per engine flight hour |
| Engine LLP                 | \$255-260 | per engine cycle       |
| Landing gear refurbishment | \$160-165 | per cycle              |
| Wheels brakes and tyres    | \$750-755 | per cycle              |
| APU                        | \$105-110 | per APU hour           |
| Component overhaul         | \$505-510 | per flight hour        |
|                            |           |                        |



| Seating/range                     |            |                             |
|-----------------------------------|------------|-----------------------------|
| Max seating                       | 350        |                             |
| Typical seating                   | 269        | two class (218 three class) |
| Maximum range                     | 5,990      | nm (11,070 km)              |
| Technical characteristics         |            |                             |
| MTOW                              | 186.9      | tonnes (412,000lbs)         |
| OEW                               | 91         | tonnes                      |
| MZFW                              | 133        | tonnes                      |
| Fuel capacity                     | 90,770     | litres                      |
| Engines                           | PW4000     | /CF6-80C2                   |
| Thrust                            | 63,300     | lbs/62,100lbs               |
| Fuels and times                   |            |                             |
| Block fuel 1,000 Nm               | 10,560     | kg                          |
| Block fuel 2,000 Nm               | 19,760     | kg                          |
| Block fuel 4,000 Nm               | 37,910     | kg                          |
| Block time 1,000 Nm               | 184        | minutes                     |
| Block time 2,000 Nm               | 301        | minutes                     |
| Block time 4,000 Nm               | 536        | minutes                     |
| Fleet                             |            |                             |
| Entry into service                | 1987       | (1986 for original -300)    |
| In service:                       | 487        |                             |
| Operators (current and planned)   | 83         |                             |
| In storage                        | 43         |                             |
| On order                          | 1          |                             |
| Built peak year (1992)            | 53         |                             |
| Built 2014                        | 3          |                             |
| Average age                       | 16.8       | years                       |
| Source AeroTransport Database Dec | ember 2014 |                             |
|                                   |            |                             |

#### Indicative Maintenance Reserves

| C-check reserve            | \$100-105 | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$75-80   | per flight hour        |
| Engine overhaul            | \$165-170 | per engine flight hour |
| Engine LLP                 | \$255-260 | per engine cycle       |
| Landing gear refurbishment | \$65-70   | per cycle              |
| Wheels brakes and tyres    | \$70-75   | per cycle              |
| APU                        | \$109-110 | per APU hour           |
| Component overhaul         | \$250-260 | per flight hour        |

#### Boeing 777-200ER



| Max seating440Typical seating400two class (301 three class)Maximum range7,725mm (14,305 km) <b>Fechnical characteristics</b> tonnes (656,000lbs)OEW137tonnesOEW137tonnesMTOW297.5tonnesMZFW191tonnesFuel capacity171,170litresFunginesPW4090/Trent 895/GE90-948Thrust90,000lbs -93,700lbsBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesInters1996for E1 (1994 for original -2001In service:409Jus 86 non ER/LR modelsOperators (current and planned)40imatesIn storage4imatesGuit peak year (1999)63imatesBuilt 2014noneimatesBuilt 2014moneimatesBuilt 2014132years (ER version only)  | Seating/range               |                |                                       |
|--|-----------------------------|----------------|---------------------------------------|
| Number<br>Typical seating400two class (301 three class)Typical seating400two class (301 three class)Maximum range7,725nm (14,305 km) <b>Technical characteristics</b> MTOW297.5tonnes (656,000lbs)OEW137tonnesMZFW191tonnesFuel capacity171,170litresEnginesPW4090/Trent 895/GE90-94BThrust90,000lbs - 93,700lbsBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesIn service:409Jus 86 non ER/LR modelsOperators (current and<br>planned)40In storage4Suilt peak year (1999)63Built 2014noneHuit 2014132Yearge age132Yearge age132Years (ER version only)   |                             | 440            |                                       |
| Maximum range7,725nm (14,305 km)Fechnical characteristicsMTOW297.5tonnes (656,000lbs)OEW137tonnesMZFW191tonnesMul capacity171,170litresEnginesPW4090/Trent 895/GE90-948Thrust90,000lbs - 93,700lbsBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock fuel 4,000 Nm50,780minutesBlock fuel 4,000 Nm50,780minutesBlock fuel 4,000 Nm50,780minutesBlock fuel 4,000 Nm50,780kgBlock time 1,000 Nm152minutesBlock time 1,000 Nm50,780ginutesBlock time 1,000 Nm50,780kgBlock time 1,000 Nm50,780kgBlock time 4,000 Nm50,780ginutesBlock time 4,000 Nm50,780ginutesIn service:1996for ER (1994 for original -200)In service:4  |                             |                | two class (301 three class)           |
| Fachnical characteristicsMTOW297.5tonnes (656,000lbs)OEW137tonnesMZFW191tonnesFuel capacity171,170litresEnginesPW4090/Trent 895/GE90-94BThrust90,000lbs - 93,700lbsBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock fuel 4,000 Nm152minutesBlock fuel 4,000 Nm50,780kgBlock time 2,000 Nm263minutesBlock time 1,000 Nm152minutesBlock time 2,000 Nm525minutesBlock time 2,000 Nm525minutesBlock time 4,000 Nm50for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and planned)40instorageIn storage4instorageBuilt peak year (1999)63instorageBuilt 2014noneinstorageAverage age13.2years (ER version only)   |                             |                | , , , , , , , , , , , , , , , , , , , |
| MTOW         297.5         tonnes (656,000lbs)           OEW         137         tonnes           MZFW         191         tonnes           Fuel capacity         171,170         litres           Engines         PW4090         /Trent 895/GE90-94B           Thrust         90,000         lbs - 93,700lbs <b>Fuels and times</b> Block fuel 1,000 Nm         14,140           Block fuel 2,000 Nm         26,350         kg           Block fuel 4,000 Nm         50,780         kg           Block fuel 4,000 Nm         152         minutes           Block time 1,000 Nm         152         minutes           Block time 2,000 Nm         252         minutes           Block time 4,000 Nm         525         minutes           Block time 4,000 Nm         525         minutes           Block time 4,000 Nm         525         minutes           In service:         1996         for ER (1994 for original -200)           In service:         1996         for ER (1994 for original -200)           In service:         499         plus 86 non ER/LR models           Operators (current and planned)         14         inore           In storage | Maximum range               | 1,125          | 1111 (14,303 Kill)                    |
| NucleiIndex<br>(Pers) formesOEW137tonnesMZFW191tonnesFuel capacity171,170litresEnginesPW4090/Trent 895/GE90-94BThrust90,000lbs - 93,700lbsFuels and timesBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock fuel 4,000 Nm50,780kgBlock time 1,000 Nm152minutesBlock time 2,000 Nm26350iminutesBlock time 2,000 Nm525minutesBlock time 2,000 Nm525minutesBlock time 2,000 Nm525minutesBlock time 2,000 Nm525minutesBlock time 4,000 Nm525for ER (1994 for original -200)In service:1996for ER (1994 for original -200)In service:1996for ER (1994 for original -200)In service:1996for ER (1994 for original -200)In storage4   | Technical characteristics   |                |                                       |
| NZFW191tonnesFuel capacity171,170litresEnginesPW4090/Trent 895/GE90-94BThrust90,000lbs - 93,700lbsFuels and timesBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock fuel 4,000 Nm152minutesBlock fuel 4,000 Nm152minutesBlock time 2,000 Nm255minutesBlock time 2,000 Nm525minutesBlock time 4,000 Nm525minutesIn service:1996for ER (1994 for original -200)In service:40plus 86 non ER/LR modelsOperators (current and<br>planned)4On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2years (ER version only)  | MTOW                        | 297.5          | tonnes (656,000lbs)                   |
| Fuel capacity171,170InterestFuel capacity171,170litresEnginesPW4090/Trent 895/GE90-94BThrust90,000lbs - 93,700lbsFuels and timesBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock fuel 4,000 Nm152minutesBlock time 1,000 Nm152minutesBlock time 2,000 Nm525minutesBlock time 4,000 Nm525for ER (1994 for original -200)In service:1996for ER (1994 for original -200)In storage40plus 86 non ER/LR modelsOperators (current and planned)40interestIn storage4interestBuilt 2014noneBuilt 2014noneAverage age13.2years (ER version only)   | OEW                         | 137            | tonnes                                |
| FinginesPW4090/Trent 895/GE90-94BThrust90,000lbs - 93,700lbsFuels and timesBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock fuel 4,000 Nm152minutesBlock time 1,000 Nm152minutesBlock time 2,000 Nm277minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525for ER (1994 for original -200)In service:1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and<br>planned)40In storage4Built peak year (1999)63Built 2014noneAverage age13.2years (ER version only)  | MZFW                        | 191            | tonnes                                |
| Thrust90,000Ibs - 93,700lbsFuels and timesBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock time 1,000 Nm152minutesBlock time 2,000 Nm277minutesBlock time 2,000 Nm255minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesIn service:1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and planned)40In storage4Built peak year (1999)63Built 2014noneAverage age13.2years (ER version only)   | Fuel capacity               | 171,170        | litres                                |
| Fuels and timesBlock fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock time 1,000 Nm152minutesBlock time 2,000 Nm277minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesDick time 4,000 Nm525minutesBlock time 4,000 Nm525minutesIn service:1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and planned)40.In storage4.On ordernone.Built peak year (1999)63.Built 2014none.Average age13.2years (ER version only)   | Engines                     | PW4090         | /Trent 895/GE90-94B                   |
| Block fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock time 1,000 Nm152minutesBlock time 2,000 Nm277minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm526for ER (1994 for original -200)In service:1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and planned)40In storage4Built peak year (1999)63Built 2014noneAverage age13.2years (ER version only)   | Thrust                      | 90,000         | lbs - 93,700lbs                       |
| Block fuel 1,000 Nm14,140kgBlock fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock time 1,000 Nm152minutesBlock time 2,000 Nm277minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm526for ER (1994 for original -200)In service:1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and planned)40In storage4Built peak year (1999)63Built 2014noneAverage age13.2years (ER version only)   | Fuels and threes            |                |                                       |
| Block fuel 2,000 Nm26,350kgBlock fuel 4,000 Nm50,780kgBlock time 1,000 Nm152minutesBlock time 2,000 Nm277minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525for ER (1994 for original -200)In service:1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and planned)40In storage4On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2years (ER version only)  |                             |                |                                       |
| Block fuel 4,000 Nm50,780kgBlock time 1,000 Nm152minutesBlock time 2,000 Nm277minutesBlock time 4,000 Nm525minutesBlock time 4,000 Nm525minutesFleetEntry into service1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and planned)40In storage4Built peak year (1999)63Built 2014noneAverage age13.2years (ER version only)  |                             |                | 0                                     |
| Block time 1,000 Nm152minutesBlock time 2,000 Nm277minutesBlock time 2,000 Nm525minutesBlock time 4,000 Nm525minutesFleet1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and planned)40In storage4On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2years (ER version only)   |                             |                |                                       |
| Block time 2,000 Nm277minutesBlock time 4,000 Nm525minutesFleetEntry into service1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and<br>planned)40In storage4On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2years (ER version only)  | Block fuel 4,000 Nm         | 50,780         | kg                                    |
| Block time 4,000 Nm525minutesFleetEntry into service1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and<br>planned)40In storage4On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2years (ER version only)   | Block time 1,000 Nm         | 152            | minutes                               |
| FleetEntry into service1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and<br>planned)40In storage4On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2years (ER version only)  | Block time 2,000 Nm         | 277            | minutes                               |
| Entry into service1996for ER (1994 for original -200)In service:409plus 86 non ER/LR modelsOperators (current and<br>planned)40  | Block time 4,000 Nm         | 525            | minutes                               |
| In service:409plus 86 non ER/LR modelsOperators (current and<br>planned)40In storage4On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2years (ER version only)  | Fleet                       |                |                                       |
| Operators (current and<br>planned)40In storage4On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2years (ER version only)  | Entry into service          | 1996           | for ER (1994 for original -200)       |
| planned)<br>In storage 4<br>On order none<br>Built peak year (1999) 63<br>Built 2014 none<br>Average age 13.2 years (ER version only)  | In service:                 | 409            | plus 86 non ER/LR models              |
| On ordernoneBuilt peak year (1999)63Built 2014noneAverage age13.2 years (ER version only)  |                             | 40             |                                       |
| Built peak year (1999)63Built 2014noneAverage age13.2years (ER version only)   | In storage                  | 4              |                                       |
| Built 2014     none       Average age     13.2 years (ER version only)   | On order                    | none           |                                       |
| Average age 13.2 years (ER version only)   | Built peak year (1999)      | 63             |                                       |
|  | Built 2014                  | none           |                                       |
| Source AproTransport Database December 2014  | Average age                 | 13.2           | years (ER version only)               |
| Source AeroTransport Database December 2014  | Source AeroTransport Databa | ase December 2 | 2014                                  |

#### Indicative Maintenance Reserves

| C-check reserve            | \$125-130 | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$90-95   | per flight hour        |
| Engine overhaul (PW4090)   | \$305-310 | per engine flight hour |
| Engine LLP                 | \$520-525 | per engine cycle       |
| Landing gear refurbishment | \$160-165 | per cycle              |
| Wheels brakes and tyres    | \$480-485 | per cycle              |
| APU                        | \$105-110 | per APU hour           |
| Component overhaul         | \$410-415 | per flight hour        |
|                            |           |                        |

#### Boeing 777-200LR



|                                    | and the second se |                                |
|------------------------------------|---|--------------------------------|
| Seating/range                      |   |                                |
| Max seating                        | 440   |                                |
| Typical seating                    | 301   | three class                    |
| Maximum range                      | 9,395   | nm (17,395 km)                 |
| Technical characteristics          |   |                                |
| MTOW                               | 347.5   | tonnes (766,000lbs)            |
| OEW                                | 137   | tonnes                         |
| MZFW                               | 191   | tonnes                         |
| Fuel capacity                      | 181,280   | litres/202,570 litres          |
| Engines                            | GE90-110B1  | /GE90-115BL                    |
| Thrust                             | 110,000   | lbs - 115,300lbs (489 -512 kN) |
| Fuels and times                    |   |                                |
| Block fuel 1,000 Nm                | 14,140  | kg                             |
| Block fuel 2,000 Nm                | 26,350  | kg                             |
| Block fuel 4,000 Nm                | 50,780  | kg                             |
| Block time 1,000 Nm                | 152   | minutes                        |
| Block time 2,000 Nm                | 277   | minutes                        |
| Block time 4,000 Nm                | 525   | minutes                        |
| Fleet                              |   |                                |
| Entry into service                 | 2005  |                                |
| In service:                        | 56  |                                |
| Operators<br>(current and planned) | 13  |                                |
| In storage                         | 2   |                                |
| On order                           | 1   |                                |
| Built peak year (2009)             | 16  |                                |
| Built 2014                         | 3   |                                |
| Average age                        | 5.4   | years                          |
|                                    |   |                                |

#### Source AeroTransport Database December 2014

#### Indicative Maintenance Reserves

| C-check reserve            | \$125-130 | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$90-95   | per flight hour        |
| Engine overhaul            | \$290-295 | per engine flight hour |
| Engine LLP                 | \$450-455 | per engine cycle       |
| Landing gear refurbishment | \$160-165 | per cycle              |
| Wheels brakes and tyres    | \$480-485 | per cycle              |
| APU                        | \$105-110 | per APU hour           |
| Component overhaul         | \$410-415 | per flight hour        |
|                            |           |                        |



| Seating/range                               |            |                                 |
|---|------------|---------------------------------|
| Max seating                                 | 550        |                                 |
| Typical seating                             | 365        | three class                     |
| Maximum range                               | 7,930      | nm (14,685 km)                  |
| Technical characteristics                   |            |                                 |
| MTOW  | 351.5      | tonnes (775,000lbs)             |
| OEW   | 168        | tonnes                          |
| MZFW  | 238        | tonnes                          |
| Fuel capacity                               | 181,280    | litres                          |
| Engines                                     | GE90-115BL |                                 |
| Thrust                                      | 115,300    | lbs                             |
| Fuels and times                             |            |                                 |
| Block fuel 1,000 Nm                         | 15,610     | kg                              |
| Block fuel 2,000 Nm                         | 29,840     | kg                              |
| Block fuel 4,000 Nm                         | 60,900     | kg                              |
| Block time 1,000 Nm                         | 152        | minutes                         |
| Block time 2,000 Nm                         | 277        | minutes                         |
| Block time 4,000 Nm                         | 525        | minutes                         |
| Fleet                                       |            |                                 |
| Entry into service                          | 2003       | for ER (1997 for original -300) |
| In service:                                 | 530        | plus 60 non ER models           |
| Operators<br>(current and planned)          | 39         |                                 |
| In storage                                  | 1          |                                 |
| On order                                    | 269        |                                 |
| Built peak year (2013)                      | 98         |                                 |
| Built 2014                                  | 98         |                                 |
| Average age                                 | 4.2        | years                           |
| Source AeroTransport Database December 2014 |            |                                 |

#### Indicative Maintenance Reserves

| indicative Maintenance Reserves |           |                        |  |
|---------------------------------|-----------|------------------------|--|
| C-check reserve                 | \$125-130 | per flight hour        |  |
| Higher checks reserve           | \$90-95   | per flight hour        |  |
| Engine overhaul                 | \$290-295 | per engine flight hour |  |
| Engine LLP                      | \$450-455 | per engine cycle       |  |
| Landing gear refurbishment      | \$160-165 | per cycle              |  |
| Wheels brakes and tyres         | \$480-485 | per cycle              |  |
| APU                             | \$105-110 | per APU hour           |  |
| Component overhaul              | \$410-415 | per flight hour        |  |
|                                 |           |                        |  |



| Seating/range                      |              |  |
|------------------------------------|--------------|--|
| Max seating                        | 350          |  |
| Typical seating                    | 264          | two class (242 three class)  |
| Maximum range                      | 7,650        | nm to 8,200 nm<br>(14,200 km to 15,200km)  |
| Technical characteristics          |              |  |
| MTOW                               | 227.9        | tonnes (502,500lbs)  |
| OEW                                | 110          | tonnes   |
| MZFW                               | 172          | tonnes   |
| Fuel capacity                      | 126,920      | litres   |
| Engines                            | Genx         | /Trent 1000  |
| Thrust                             | 64,000       | lbs (280 kN)   |
| Fuels and times                    |              |  |
| Block fuel 1000Nm                  | 10,176       | kg   |
| Block fuel 2000Nm                  | 18,968       | kg   |
| Block fuel 4000Nm                  | 36,544       | kg   |
| Block time 1000Nm                  | 146          | minutes  |
| Block time 2000Nm                  | 265          | minutes  |
| Block time 4000Nm                  | 501          | minutes  |
| Fleet                              |              |  |
| Entry into service                 | 2011         | October  |
| In service:                        | 202          |  |
| Operators<br>(current and planned) | 51           |  |
| In storage                         | 5            |  |
| On order                           | 267          |  |
| Built peak year (2013)             | 119          |  |
| Built 2014                         | 119          |  |
| Average age                        | 1.2          | years  |
| Source AeroTransport Databas       | e December : | 2014   |
| Indicative Maintenance Reser       | ves          |  |
| C-check reserve                    | \$110-115    | per flight hour  |
| Higher checks reserve              | \$80-85      | per flight hour  |
| Engine overhaul                    | \$290-300    | per engine cycle   |
| Engine LLP                         | \$300-305    | per engine cycle   |
| Landing gear refurbishment         | \$75-80      | per cycle  |
| Wheels, brakes and tyres           | \$100-105    | per cycle  |
| APU                                | \$105-110    | per APU hour   |
| C                                  | 6245 222     | and the last state of the state |

\$315-320 per flight hour

Component overhaul

# Boeing 787-9

| Seating/range                      |            |                     |
|------------------------------------|------------|---------------------|
| Max seating                        | 408        |                     |
| Typical seating                    | 280        | two class           |
| Maximum range                      | 8,300      | nm (14,370 km)      |
| Technical characteristics          |            |                     |
| MTOW                               | 252.7      | tonnes (557,000lbs) |
| OEW                                | 120        | tonnes              |
| MZFW                               | 181        | tonnes              |
| Fuel capacity                      | 138,700    | litres              |
| Engines                            | Genx       | /Trent 1000         |
| Thrust                             | 71,000     | lbs (320 kN)        |
| Fuels and times                    |            |                     |
| Block fuel 1000Nm                  | 10,480     | kg                  |
| Block fuel 2000Nm                  | 1,950      | kg                  |
| Block fuel 4000Nm                  | 37,630     | kg                  |
| Block time 1000Nm                  | 146        | minutes             |
| Block time 2000Nm                  | 265        | minutes             |
| Block time 4000Nm                  | 501        | minutes             |
| Fleet                              |            |                     |
| Entry into service                 | 2014       | June                |
| In service:                        | 9          |                     |
| Operators<br>(current and planned) | 24         |                     |
| In storage                         | 0          |                     |
| On order                           | 407        |                     |
| Built peak year (2013)             | 9          |                     |
| Built 2014                         | 9          |                     |
| Average age                        | 0.3        |                     |
| Source AeroTransport Database      | December 2 | 2014                |
| Indicative Maintenance Reserve     | es         |                     |
| C-check reserve                    | \$110-115  | per flight hour     |
| Higher checks reserve              | \$85-90    | per flight hour     |
| Engine overhaul                    | \$305-310  | per engine cycle    |
| Engine LLP                         | \$315-320  | per engine cycle    |
| Landing gear refurbishment         | \$75-80    | per cycle           |
| Wheels brakes and tyres            | \$100-105  | per cycle           |
| APU                                | \$125-130  | per APU hour        |
|                                    | Ş125 150   | pervire neur        |

#### BOMBADIER CRJ700



| Seating/range                      |             |                          |
|------------------------------------|-------------|--------------------------|
| Max seating                        | 78          |                          |
| Typical seating                    | 70          | at 31inch pirch          |
| Maximum range                      | 1,218       | nm (2,256 km)            |
| Technical characteristics          |             |                          |
| MTOW                               | 33          | tonnes (72,750 lbs)      |
| OEW                                | 20.1        | tonnes (44,245 lbs)      |
| MZFW                               | 28.3        | tonnes (62,300 lbs)      |
| Fuel capacity                      | 10,990      | litres                   |
| Engines                            | CF34-8C5B1  |                          |
| Thrust                             | 12,670      | lbs (56 kn)              |
| Fuels and times                    |             |                          |
| Block fuel 200 Nm                  | 1,150       | kg                       |
| Block fuel 500 Nm                  | 1,950       | kg                       |
| Block time 200 Nm                  | 45          | minutes                  |
| Block time 500 Nm                  | 88          | minutes                  |
| Fleet                              |             |                          |
| Entry into service                 | 2001        |                          |
| In service:                        | 332         | including 30 ER versions |
| Operators<br>(current and planned) | 22          |                          |
| In storage                         | none        |                          |
| On order                           | 3           |                          |
| Built peak year (2005)             | 68          |                          |
| Built 2014                         | 9           |                          |
| Average age                        | 9.4         | years                    |
| Source AeroTransport Database Dee  | cember 2014 |                          |
| Indicative Maintenance Reserves    |             |                          |
|                                    |             |                          |

| C-check reserve            | \$45-50   | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$35-40   | per flight hour        |
| Engine overhaul            | \$70-75   | per engine flight hour |
| Engine LLP                 | \$100-105 | per engine cycle       |
| Landing gear refurbishment | \$30-35   | per cycle              |
| Wheels brakes and tyres    | \$45-50   | per cycle              |
| APU                        | \$55-60   | per APU hour           |
| Component overhaul         | \$150-160 | per flight hour        |
|                            |           |                        |

#### BOMBADIER CRJ900



| Seating/range                      |               |                                  |
|------------------------------------|---------------|----------------------------------|
| Max seating                        | 90            |                                  |
| Typical seating                    | 88            | at 31inch pirch                  |
| Maximum range                      | 1,040         | nm (1,940 km)                    |
| Technical characteristics          |               |                                  |
| MTOW                               | 36.5          | tonnes (80,500 lbs)              |
| OEW                                | 21.8          | tonnes (48,160 lbs)              |
| MZFW                               | 31.8          | tonnes (70,000 lbs)              |
| Fuel capacity                      | 10,990        | litres                           |
| Engines                            | CF34-8C5      |                                  |
| Thrust                             | 13,360        | lbs (59kn)                       |
| Fuels and times                    |               |                                  |
| Block fuel 200 Nm                  | 1,240         | kg                               |
| Block fuel 500 Nm                  | 2,100         | kg                               |
| Block time 200 Nm                  | 45            | minutes                          |
| Block time 500 Nm                  | 88            | minutes                          |
| Fleet                              |               |                                  |
| Entry into service                 | 2001          |                                  |
| In service:                        | 313           | including 54 ER & 71 LR versions |
| Operators<br>(current and planned) | 23            |                                  |
| In storage                         | 13            |                                  |
| On order                           | 40            |                                  |
| Built peak year (2008)             | 59            |                                  |
| Built 2014                         | 49            |                                  |
| Average age                        | 5.8           | years                            |
| Source AeroTransport Databa        | se December 2 | 2014                             |
| Indicative Maintenance Rese        | rves          |                                  |

| maleative maintenance neser |           |                        |
|-----------------------------|-----------|------------------------|
| C-check reserve             | \$50-55   | per flight hour        |
| Higher checks reserve       | \$35-40   | per flight hour        |
| Engine overhaul             | \$70-75   | per engine flight hour |
| Engine LLP                  | \$100-105 | per engine cycle       |
| Landing gear refurbishment  | \$30-35   | per cycle              |
| Wheels brakes and tyres     | \$50-55   | per cycle              |
| APU                         | \$60-65   | per APU hour           |
| Component overhaul          | \$160-165 | per flight hour        |
|                             |           |                        |



| Seating/range                               |            |                     |  |  |
|---|------------|---------------------|--|--|
| Max seating                                 | 104        |                     |  |  |
| Typical seating                             | 100        | at 31inch pirch     |  |  |
| Maximum range                               | 1,425      | nm (2,640 km)       |  |  |
| Technical characteristics                   |            |                     |  |  |
| MTOW  | 40.8       | tonnes (90,000 lbs) |  |  |
| OEW   | 23.2       | tonnes (51,120 lbs) |  |  |
| MZFW  | 35.2       | tonnes (77,500 lbs) |  |  |
| Fuel capacity                               | 10,990     | litres              |  |  |
| Engines                                     | CF34-8C5A1 |                     |  |  |
| Thrust                                      | 13,360     | lbs (59kn)          |  |  |
| Fuels and times                             |            |                     |  |  |
| Block fuel 200 Nm                           | 1,320      | kg                  |  |  |
| Block fuel 500 Nm                           | 2,200      | kg                  |  |  |
| Block time 200 Nm                           | 45         | minutes             |  |  |
| Block time 500 Nm                           | 88         | minutes             |  |  |
| Fleet                                       |            |                     |  |  |
| Entry into service                          | 2011       |                     |  |  |
| In service:                                 | 41         |                     |  |  |
| Operators<br>(current and planned)          | 5          |                     |  |  |
| In storage                                  | none       |                     |  |  |
| On order                                    | 31         |                     |  |  |
| Built peak year (2011)                      | 18         |                     |  |  |
| Built 2014                                  | 18         |                     |  |  |
| Average age                                 | 2.7        | years               |  |  |
| Source AeroTransport Database December 2014 |            |                     |  |  |

#### Indicative Maintenance Reserves

| C-check reserve            | \$50-55   | per flight hour        |
|----------------------------|-----------|------------------------|
| Higher checks reserve      | \$35-40   | per flight hour        |
| Engine overhaul            | \$70-75   | per engine flight hour |
| Engine LLP                 | \$100-105 | per engine cycle       |
| Landing gear refurbishment | \$30-35   | per cycle              |
| Wheels brakes and tyres    | \$50-55   | per cycle              |
| APU                        | \$60-65   | per APU hour           |
| Component overhaul         | \$160-165 | per flight hour        |



| Seating/range                          |           |                        |
|--|-----------|------------------------|
| Max seating                            | 80        |                        |
| Typical seating                        | 74        | at 31inch pirch        |
| Maximum range                          | 1,010     | nm (1,870 km)          |
| Technical characteristics              |           |                        |
| МТОЖ                                   | 29.5      | tonnes (65,200 lbs)    |
| OEW                                    | 17.8      | tonnes (30,290 lbs)    |
| MZFW                                   | 26.3      | tonnes (58,000 lbs)    |
| Fuel capacity                          | 67,000    | litres                 |
| Engines                                | PW150A    |                        |
| Thrust                                 | 5,070     | shp                    |
| Fuels and times                        |           |                        |
| Block fuel 100Nm                       | 525       | kg                     |
| Block fuel 200 Nm                      | 855       | kg                     |
| Block fuel 500 Nm                      | 1,860     | kg                     |
| Block time 100 Nm                      | 35        | minutes                |
| Block time 200 Nm                      | 55        | minutes                |
| Block time 500 Nm                      | 108       | minutes                |
| Fleet                                  |           |                        |
| Entry into service                     | 1999      |                        |
| In service:                            | 451       |                        |
| Operators (current and planned)        | 60        |                        |
| In storage                             | 18        |                        |
| On order                               | 60        |                        |
| Built peak year (2007)                 | 42        |                        |
| Built 2014                             | 38        |                        |
| Average age                            | 6.0       | years                  |
| Source AeroTransport Database December | r 2014    |                        |
| Indicative Maintenance Reserves        |           |                        |
| C-check reserve                        | \$45-50   | per flight hour        |
| Higher checks reserve                  | \$34-35   | per flight hour        |
| Engine overhaul                        | \$145-150 | per engine flight hour |
| Engine LLP                             | \$40-45   | per engine cycle       |
| Landing gear refurbishment             | \$30-35   | per cycle              |
| Wheels brakes and tyres                | \$45-50   | per cycle              |
| APU                                    | \$55-60   | per APU hour           |
| Propeller                              | \$15-20   | per propeller hour     |
| Component overhaul                     | \$145-150 | per flight hour        |

E170

E175



| Seating/range                               |         |                     |  |
|---|---------|---------------------|--|
| Max seating                                 | 80      | at 30/29 inch pitch |  |
| Typical seating                             | 70      | at 32inch pirch     |  |
| Maximum range<br>(AR version)               | 2,100   | nm (3,890 km)       |  |
| Technical characteristics                   |         |                     |  |
| MTOW  | 35.99   | tonnes (79,340 lbs) |  |
| OEW   | 21      | tonnes (46,385 lbs) |  |
| MZFW  | 30.14   | tonnes (66,447 lbs) |  |
| Fuel capacity                               | 11,670  | litres              |  |
| Engines                                     | CF34-8E |                     |  |
| Thrust                                      | 13,800  | lbs                 |  |
| Fuels and times                             |         |                     |  |
| Block fuel 200 Nm                           | 1,120   | kg                  |  |
| Block fuel 500 Nm                           | 2,260   | kg                  |  |
| Block time 200 Nm                           | 44      | minutes             |  |
| Block time 500 Nm                           | 79      | minutes             |  |
| Fleet data                                  |         |                     |  |
| Entry into service                          | 2004    |                     |  |
| In service                                  | 185     |                     |  |
| Operators<br>(current and planned)          | 27      |                     |  |
| In storage                                  | 7       |                     |  |
| On order                                    | 5       |                     |  |
| Built peak year (2008)                      | 65      |                     |  |
| Built 2014                                  | 17      |                     |  |
| Average age                                 | 8.1     | years               |  |
| Source AeroTransport Database December 2014 |         |                     |  |

| Indicative maintenance reserves |           |                        |
|---------------------------------|-----------|------------------------|
| C-check reserve                 | \$45-50   | per flight hour        |
| Higher checks reserve           | \$35-40   | per flight hour        |
| Engine overhaul                 | \$70-75   | per engine flight hour |
| Engine LLP                      | \$100-105 | per engine cycle       |
| Landing gear refurbishment      | \$30-35   | per cycle              |
| Wheels brakes and tyres         | \$50-55   | per cycle              |
| APU                             | \$55-60   | per APU hour           |
| Component overhaul              | \$150-160 | per flight hour        |



| Seating/range                               |         |                      |  |  |  |  |  |
|---|---------|----------------------|--|--|--|--|--|
| Max seating                                 | 88      | at 30inch pitch      |  |  |  |  |  |
| Typical seating                             | 78      | at 32inch pirch      |  |  |  |  |  |
| Maximum range<br>(AR version)               | 2,000   | nm (3,706 km)        |  |  |  |  |  |
| Technical characteristics                   |         |                      |  |  |  |  |  |
| MTOW  | 37.5    | tonnes (79,340 lbs)  |  |  |  |  |  |
| OEW   | 21.62   | tonnes (47,664 lbs)  |  |  |  |  |  |
| MZFW  | 31.7    | tonnes (69,887 lbs)  |  |  |  |  |  |
| Fuel capacity                               | 11,670  | litres               |  |  |  |  |  |
| Engines                                     | CF34-8E |                      |  |  |  |  |  |
| Thrust                                      | 13,800  | lbs                  |  |  |  |  |  |
| Fuels and times                             |         |                      |  |  |  |  |  |
| Block fuel 200 Nm                           | 1,180   | kg                   |  |  |  |  |  |
| Block fuel 500 Nm                           | 2,390   | kg                   |  |  |  |  |  |
| Block time 200 Nm                           | 45      | minutes              |  |  |  |  |  |
| Block time 500 Nm                           | 81      | minutes              |  |  |  |  |  |
| Fleet                                       |         |                      |  |  |  |  |  |
| Entry into service                          | 2005    |                      |  |  |  |  |  |
| In service                                  | 247     |                      |  |  |  |  |  |
| Operators<br>(current and planned)          | 19      |                      |  |  |  |  |  |
| In storage                                  | none    |                      |  |  |  |  |  |
| On order                                    | 170     | Excluding E2 version |  |  |  |  |  |
| Built peak year (2008)                      | 59      |                      |  |  |  |  |  |
| Built 2014                                  | 59      |                      |  |  |  |  |  |
| Average age                                 | 4.3     | years                |  |  |  |  |  |
| Source AeroTransport Database December 2014 |         |                      |  |  |  |  |  |

| Indicative maintenance reserves |           |                        |
|---------------------------------|-----------|------------------------|
| C-check reserve                 | \$45-50   | per flight hour        |
| Higher checks reserve           | \$35-40   | per flight hour        |
| Engine overhaul                 | \$70-75   | per engine flight hour |
| Engine LLP                      | \$100-105 | per engine cycle       |
| Landing gear refurbishment      | \$30-35   | per cycle              |
| Wheels brakes and tyres         | \$50-55   | per cycle              |
| APU                             | \$55-60   | per APU hour           |
| Component overhaul              | \$150-160 | per flight hour        |



| Seating/range  |          |                      |  |  |  |  |
|--|----------|----------------------|--|--|--|--|
| Max seating  | 114      | at 30inch pitch      |  |  |  |  |
| Typical seating  | 98       | at 32 inch pirch     |  |  |  |  |
| Maximum range<br>(AR version)  | 2,400    | nm (4,448 km)        |  |  |  |  |
| Technical characteristics  |          |                      |  |  |  |  |
| MTOW   | 47.8     | tonnes (105,359 lbs) |  |  |  |  |
| OEW  | 27.72    | tonnes (47,664 lbs)  |  |  |  |  |
| MZFW   | 40.8     | tonnes (89,949 lbs)  |  |  |  |  |
| Fuel capacity  | 16,210   | litres               |  |  |  |  |
| Engines  | CF34-10E |                      |  |  |  |  |
| Thrust   | 18,500   | lbs                  |  |  |  |  |
| Fuels and times  |          |                      |  |  |  |  |
| Block fuel 200 Nm  | 1,340    | kg                   |  |  |  |  |
| Block fuel 500 Nm  | 2,710    | kg                   |  |  |  |  |
| Block time 200 Nm  | 46       | minutes              |  |  |  |  |
| Block time 500 Nm  | 83       | minutes              |  |  |  |  |
| Fleet  |          |                      |  |  |  |  |
| Entry into service   | 2005     |                      |  |  |  |  |
| In service   | 539      |                      |  |  |  |  |
| Operators<br>(current and planned)   | 71       |                      |  |  |  |  |
| In storage   | 11       |                      |  |  |  |  |
| On order   | 100      | Excludes E2 models   |  |  |  |  |
| Built peak year (2011)   | 93       |                      |  |  |  |  |
| Built 2014   | 61       |                      |  |  |  |  |
| Average age  | 4.8      | years                |  |  |  |  |
| Source AeroTransport Database December 2014  |          |                      |  |  |  |  |
| and the set of the set |          |                      |  |  |  |  |

| Indicative maintenance reserves |           |                        |
|---------------------------------|-----------|------------------------|
| C-check reserve                 | \$45-50   | per flight hour        |
| Higher checks reserve           | \$35-40   | per flight hour        |
| Engine overhaul                 | \$70-75   | per engine flight hour |
|                                 |           |                        |
| Landing gear refurbishment      | \$35-40   | per cycle              |
| Wheels brakes and tyres         | \$55-60   | per cycle              |
| APU                             | \$70-75   | per APU hour           |
| Component overhaul              | \$180-185 | per flight hour        |
|                                 |           |                        |



| Seating/range                               |                     |                        |  |  |  |  |  |
|---|---------------------|------------------------|--|--|--|--|--|
| Max seating                                 | 122 at 30inch pitch |                        |  |  |  |  |  |
| Typical seating                             | 108                 | at 32inch pirch        |  |  |  |  |  |
| Maximum range<br>(AR version)               | 2,200               | nm (4,077 km)          |  |  |  |  |  |
| Technical characteristics                   |                     |                        |  |  |  |  |  |
| MTOW  | 48.79               | tonnes (105,359 lbs)   |  |  |  |  |  |
| OEW   | 28.85               | tonnes (63,603 lbs)    |  |  |  |  |  |
| MZFW  | 42.5                | tonnes (93,696 lbs)    |  |  |  |  |  |
| Fuel capacity                               | 16,210              | litres                 |  |  |  |  |  |
| Engines                                     | CF34-10E            |                        |  |  |  |  |  |
| Thrust                                      | 18,500              | lbs                    |  |  |  |  |  |
| Fuels and times                             |                     |                        |  |  |  |  |  |
| Block fuel 200 Nm                           | 1,420               | kg                     |  |  |  |  |  |
| Block fuel 500 Nm                           | 2,870               | kg                     |  |  |  |  |  |
| Block time 200 Nm                           | 47                  | minutes                |  |  |  |  |  |
| Block time 500 Nm                           | 85                  | minutes                |  |  |  |  |  |
| Fleet                                       |                     |                        |  |  |  |  |  |
| Entry into service                          | 2006                |                        |  |  |  |  |  |
| In service                                  | 127                 |                        |  |  |  |  |  |
| Operators<br>(current and planned)          | 14                  |                        |  |  |  |  |  |
| In storage                                  | 5                   |                        |  |  |  |  |  |
| On order                                    | 1                   | Excludes E2 models     |  |  |  |  |  |
| Built peak year (2011)                      | 24                  |                        |  |  |  |  |  |
| Built 2014                                  | 9                   |                        |  |  |  |  |  |
| Average age                                 | 4.0                 | years                  |  |  |  |  |  |
| Source AeroTransport Database December 2014 |                     |                        |  |  |  |  |  |
| Indicative maintenance reserves             |                     |                        |  |  |  |  |  |
| C-check reserve                             | \$45-50             | per flight hour        |  |  |  |  |  |
| Higher checks reserve                       | \$35-40             | per flight hour        |  |  |  |  |  |
| Engine overhaul                             | \$70-75             | per engine flight hour |  |  |  |  |  |
| Engine LLP                                  | \$90-95             | per engine cycle       |  |  |  |  |  |
| Landing gear refurbishment                  | \$35-40             | per cycle              |  |  |  |  |  |
|   |                     |                        |  |  |  |  |  |

\$55-60 per cycle

\$70-75 per APU hour \$180-185 per flight hour

Wheels brakes and tyres

Component overhaul

APU

# NEW AIRCRAFT COSTS

| NEW AIRCRA        | T MARKET    | VALUES ( | \$ MILLION      | IS)      |          |            |   |
|-------------------|-------------|----------|-----------------|----------|----------|------------|---|
| Model             | Avitas view | CV view  | IBA view        | ICF view | MBA view | Oriel view | A |
| Airbus            |             |          |                 |          |          |            |   |
| A319              | 40.2        | 39.15    | 37.2            | 35.1     | 36.3     | 37.0       |   |
| A320              | 44.2        | 44.49    | 44.0            | 41.8     | 44.5     | 45.8       |   |
| A321              | 54.6        | 51.15    | 49.9            | 51.4     | 53.6     | 53.2       |   |
| A330-200          | 94.4        | 92.32    | 93.0            | 94.5     | 95.1     | 90.3       |   |
| A330-300          | 104.6       | 107.60   | 104.5           | 104.7    | 106.8    | 107.8      |   |
| A380              | 211.2       | 241.20   | 220.0           | 215.3    | 223.4    | 214.5      |   |
| ATR               |             |          |                 |          |          |            |   |
| ATR42-600         | 15.4        | 16.47    | 15.9            | 14.2     | 15.3     | 16.8       |   |
| ATR72-600         | 19.8        | 18.98    | 20.8            | 19.9     | 21.4     | 19.3       |   |
| Boeing            |             |          |                 |          |          |            |   |
| 737-700           | 41.2        | 37.16    | 37.1            | 37.0     | 37.5     | 36.5       |   |
| 737-800           | 49.0        | 47.17    | 47.3            | 45.9     | 48.7     | 48.1       |   |
| 737-900ER         | 54.1        | 48.98    | 49.9            | 48.7     | 51.1     | 49.6       |   |
| 747-8 (passenger) | 173.6       | 161.60   | 163.7           | 169.3    | 168.0    | 150.5      |   |
| 767-300ER         | 79.0        | 53.76    | 65.7            | 62.1     | 55.4     |            |   |
| 777-200ER         | 134.5       | 100.81   | 101.4<br>(2013) | 117.7    | 108.6    |            |   |
| 777-200LR         | 157.1       | 149.70   | 143.4           | 144.5    | 140.5    | 137.2      |   |
| 777-300ER         | 168.4       | 169.94   | 167.4           | 165.8    | 167.1    | 166.8      |   |
| 787-8             | 115.7       | 120.60   | 118.3           | 116.0    | 118.4    | 117.7      |   |
| 787-9             | 135.4       | 140.00   | 133.8           |          | 135.0    | 135.3      |   |
| Bombardier        |             |          |                 |          |          |            |   |
| CRJ700            | 25.0        | 23.98    | 18.7<br>(2013)  | 22.2     | 24.5     | 22.0       |   |
| CRJ900            | 27.3        | 24.51    | 25.3            | 25.4     | 27.5     | 25.0       |   |
| CRJ1000           | 29.8        | 25.50    | 28.3            | 26.9     | 28.1     | 28.0       |   |
| Q400              | 22.8        | 20.42    | 21.1            | 20.8     | 21.0     | 20.7       |   |
| Embraer           |             |          |                 |          |          |            |   |
| E170              | 28.3        | 26.29    | 26.3            | 27.1     | 27.0     | 25.2       |   |
| E175              | 29.3        | 28.93    | 28.9            | 29.5     | 29.5     | 27.2       |   |
| E190              | 33.3        | 33.06    | 34.3            | 31.9     | 32.4     | 32.7       |   |
| E195              | 35.5        | 35.02    | 35.2            | 33.1     | 35.6     | 33.7       |   |

# NEW AIRCRAFT COSTS

| LEASE RATES (\$000S) |             |         |             |             |                 |            |               |
|----------------------|-------------|---------|-------------|-------------|-----------------|------------|---------------|
| Model                | Avitas view | CV view | IBA view    | ICF view    | MBA view        | Oriel view | Overall range |
| Airbus               |             |         |             |             |                 |            |               |
| A319                 | 310-370     | 310     | 250-305     | 230-280     | 260-290         | 260        | 230-370       |
| A320                 | 350-410     | 355     | 300-370     | 280-340     | 340-355         | 340        | 280-410       |
| A321                 | 430-490     | 400     | 380-430     | 360-410     | 380-410         | 405        | 360-490       |
| A330-200             | 850-950     | 800     | 730-860     | 690-750     | 770-810         | 800        | 690-950       |
| A330-300             | 970-1,100   | 925     | 790-920     | 730-850     | 870-910         | 975        | 730-1,100     |
| A380                 | 1,950-2,110 | 1,950   | 1,175-1,900 | 1,650-1,750 | 1700-1,810      | 1,800      | 1,650-2,110   |
| ATR                  |             |         |             |             |                 |            |               |
| ATR42-600            | 150-180     | 160     | 140-155     | 140-170     | 120-130         | 155        | 120-180       |
| ATR72-600            | 180-210     | 190     | 170-185     | 185-210     | 160-180         | 185        | 160-210       |
| Boeing               |             |         |             |             |                 |            |               |
| 737-700              | 320-380     | 260     | 250-310     | 230-290     | 260-290         | 270        | 230-380       |
| 737-800              | 390-450     | 375     | 330-410     | 330-390     | 340-370         | 380        | 330-450       |
| 737-900ER            | 420-470     | 390     | 375-415     | 370-410     | 370-400         | 380        | 370-470       |
| 747-8 (passenger)    | 1,600-1,770 | 1,200   | 1,250-1,400 | 1,250-1,350 | 1,210-<br>1,310 | 1,250      | 1,200-1,770   |
| 767-300ER            | 480-590     | 425     | 410-500     | 400-480     | 380-450         |            | 400-590       |
| 777-200ER            | 1,140-1,250 | 850     | 760-900*    | 800-900     | 800-890         |            | 800-1,250     |
| 777-200LR            | 1,290-1,420 | 1,200   | 1,100-1,200 | 950-1,000   | 1,070-<br>1,120 | 1,100      | 950-1,420     |
| 777-300ER            | 1,400-1,550 | 1,350   | 1,250-1,470 | 1,050-1,250 | 1,230-<br>1,300 | 1,500      | 1,050-1,550   |
| 787-8                | 980-1,110   | 1,125   | 950-1,100   | 850-950     | 880-920         | 1,150      | 850-1,110     |
| 787-9                | 1,190-1,340 | 1,300   | 1,050-1,200 |             | 1,080-<br>1,150 |            | 1,190-1340    |
| Bombardier           |             |         |             |             |                 |            |               |
| CRJ700               | 190-210     | 188     | 165-200*    | 160-180     | 180-200         | 200        | 160-210       |
| CRJ900               | 200-220     | 225     | 210-240     | 190-230     | 210-230         | 225        | 190-225       |
| CRJ1000              | 230-250     | 243     | 230-280     | 210-260     | 215-235         | 255        | 210- 280      |
| Q400                 | 180-210     | 190     | 175-190     | 190-225     | 150-175         |            | 150-225       |
| Embraer              |             |         |             |             |                 |            |               |
| E170(AR)             | 210-230     | 225     | 195-225     | 180-210     | 200-230         | 230        | 180-230       |
| E175(AR)             | 220-250     | 235     | 215-255     | 200-240     | 220-250         | 240        | 200-250       |
| E190 (AR)            | 260-300     | 260     | 255-295     | 215-235     | 240-270         | 285        | 260-300       |
| E195 (AR)            | 280-320     | 275     | 265-310     | 230-260     | 250-280         | 290        | 230-320       |